



INVESTOR MEETING

MONTH OF JANUARY 2026



9M/2025 Summary

01



Strategic growth & expansion

- Expanding consumer packaging and value chain integration through ongoing strategic investments in fiber packaging in ASEAN
- Enhancing packaging solutions via Vietnam rigid packaging restructuring and Thailand pet food flexible packaging JV
- ASEAN domestic focus offsetting price pressure with resilient margins

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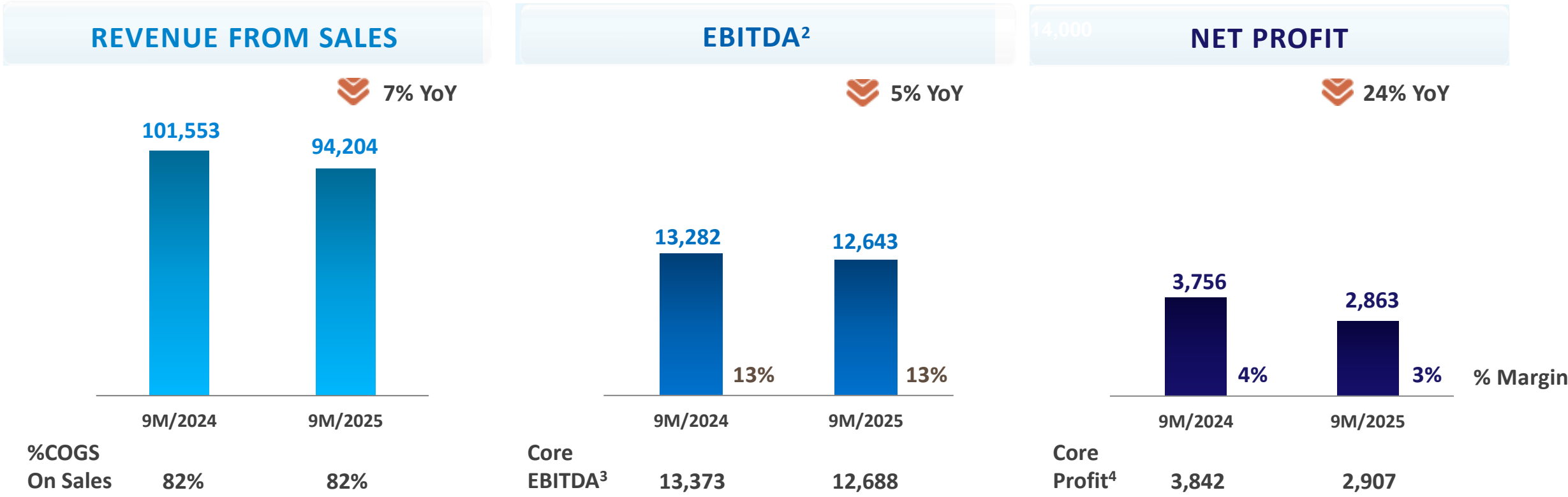
Financial & operational excellence

- Fajar delivering positive EBITDA for two consecutive quarters (Q2-Q3 2025)
- Fibrous business with signs of improvement in early Q4
- Focusing on operational efficiency and AI-driven initiatives, generating cost savings

Consolidated key financials: 9M/2025¹

Resilient margins achieved via volume growth and operational efficiency amidst region-wide price pressure

Unit: MB



Key performances

- Revenue fell YoY as selling prices for IPB and FB declined in line with regional market trends. However, sales volume increased 3% YoY, particularly in IPB, driven by strong ASEAN domestic demand.
- Cost of goods sold as a percentage of sales remained stable through disciplined cost management.
- EBITDA & net profit decreased YoY, reflecting lower revenue including effect from THB appreciation.

Note: 1. Figures are "After inter-segment elimination"

2. EBITDA excludes dividend from associates & includes FX gain/loss from loans

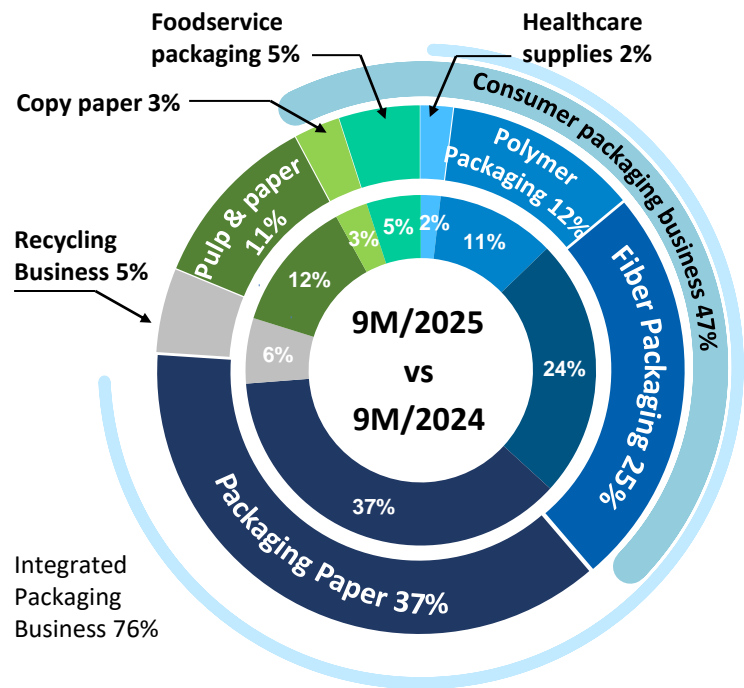
3. Core EBITDA = EBITDA – key items adjustments

4. Core Profit = Net Profit – Key items adjustments after tax & after NCI basis

SCGP Business Portfolio: 9M/2025¹

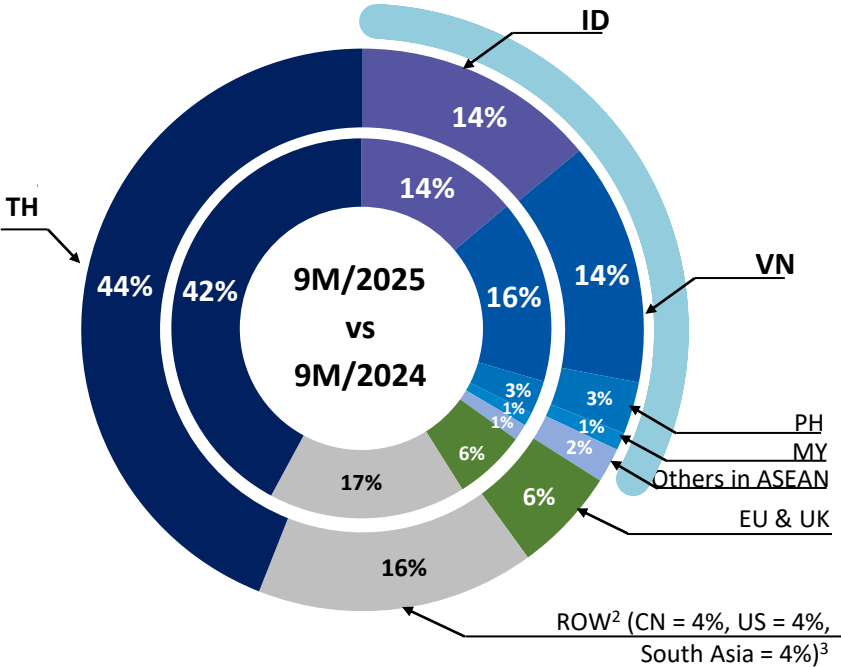
Strengthening consumer packaging through strategic domestic market focus

REVENUE FROM SALES BY BUSINESS UNITS*



Consumer packaging grew to 47%, driven by volume growth in fiber, polymer, healthcare and foodservice packaging, while pulp and paper declined

REVENUE FROM SALES BY END DESTINATIONS*



TH's revenue contribution increased, supported by strong polymer, foodservice packaging and packaging paper, while export decreased primarily due to lower China sales.

*Note
Outer pie chart: 9M/2025 (Revenue 94,204 MB)
Inner pie chart: 9M/2024 (Revenue 101,553 MB)

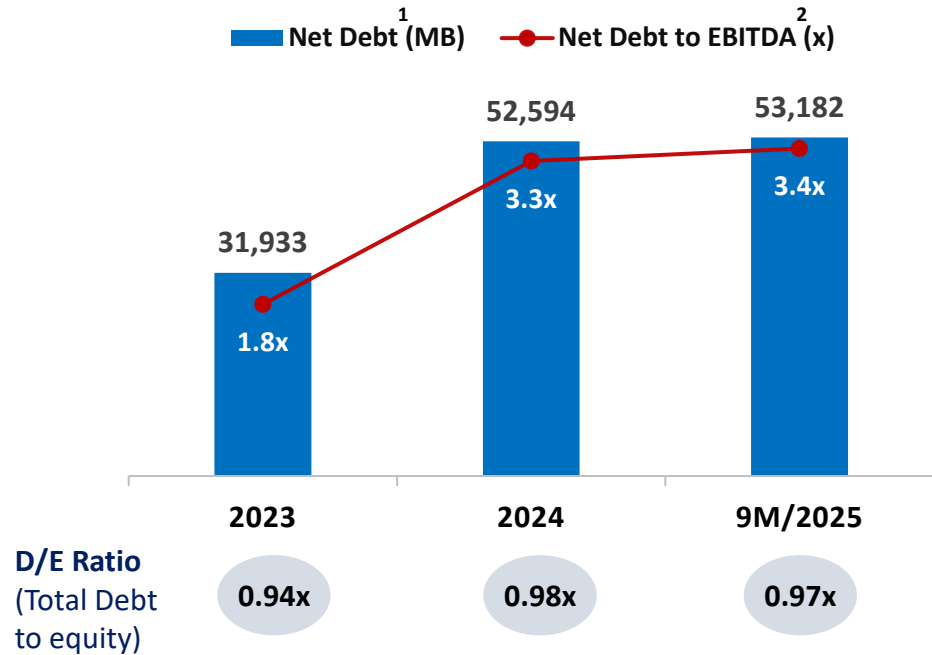
Note: 1. Figures are "After inter-segment elimination"
2. ROW is Rest of the world

3. 9M/2024: CN = 6%, US = 3%, South Asia = 3%

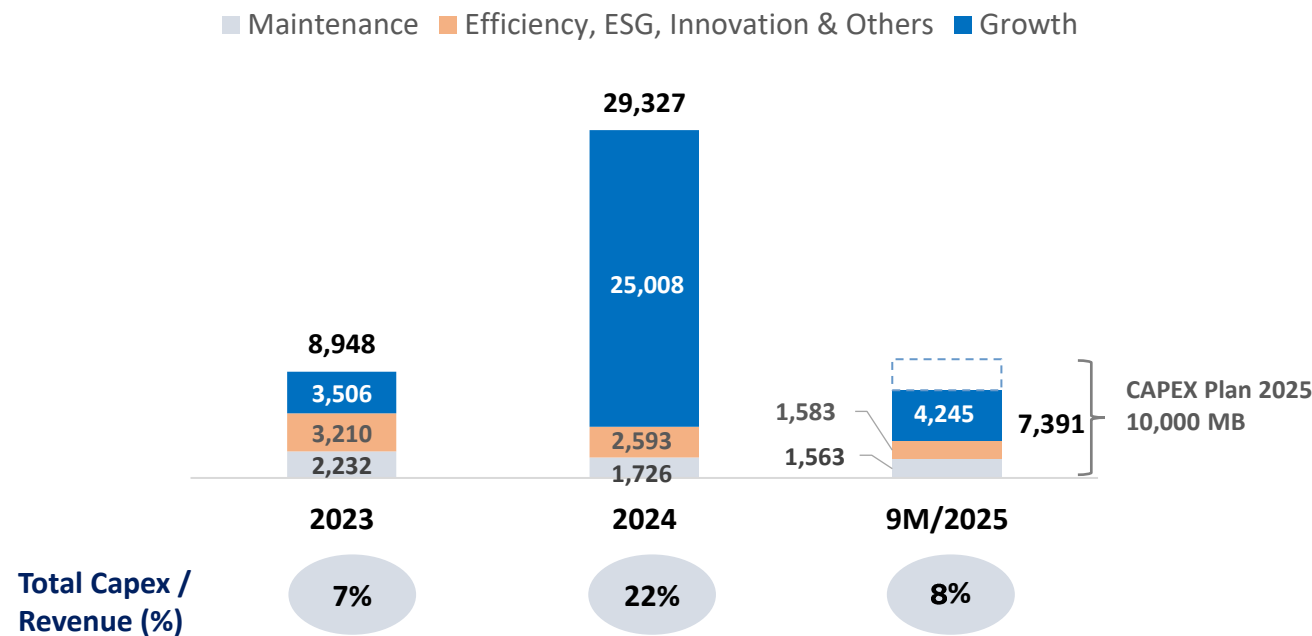
Financial discipline meets strategic growth

Prudent capex allocation and leverage management while preserving growth capability

Capital structure



CAPEX plan (MB)

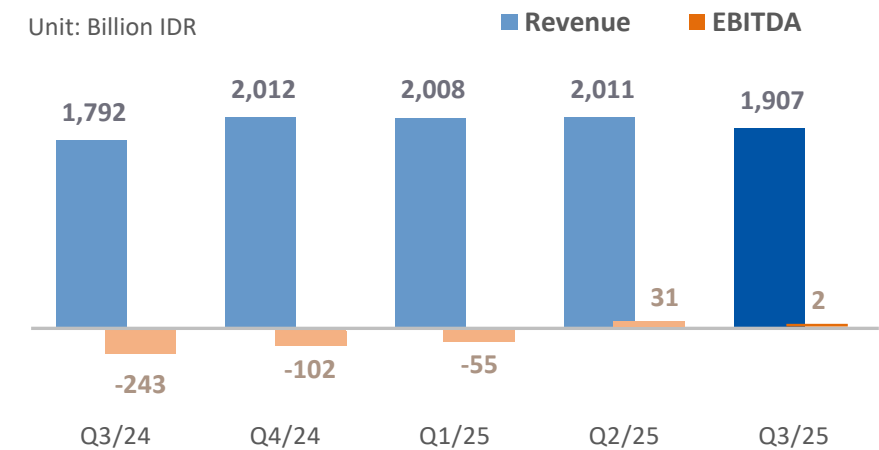
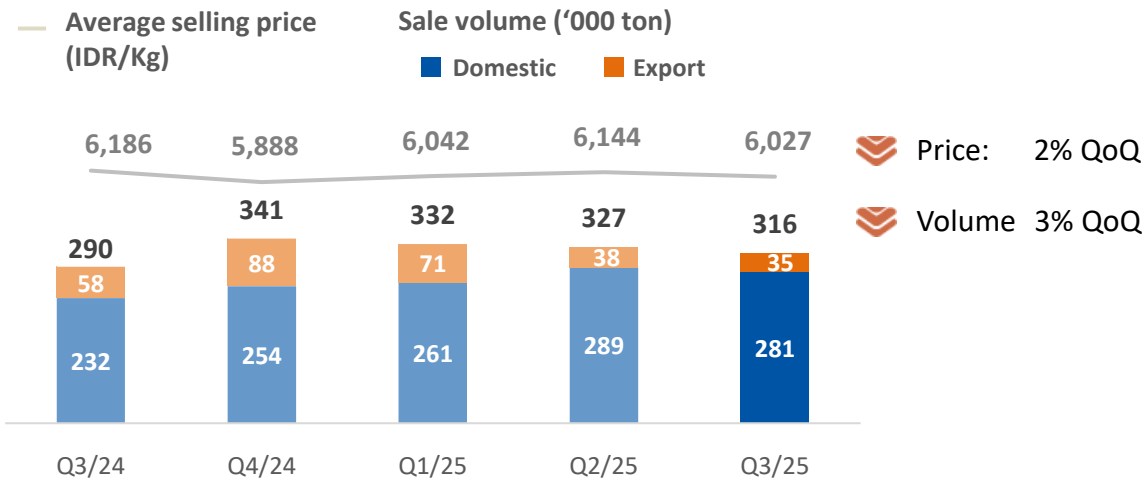


- Cash & cash under management of 10,664 MB, interest-bearing debt of 63,846 MB, average cost of debt at 3.8% (YTD Jan-Sep 2025), and net debt to EBITDA at 3.4x
- CAPEX spending was 7,391 MB in 9M/2025 with 2025 budget plan of 10,000 MB (growth CAPEX of 6,000 MB and regular maintenance, efficiency, ESG, innovation & others at 4,000 MB)

Indonesia packaging paper operation: Q3/2025 results

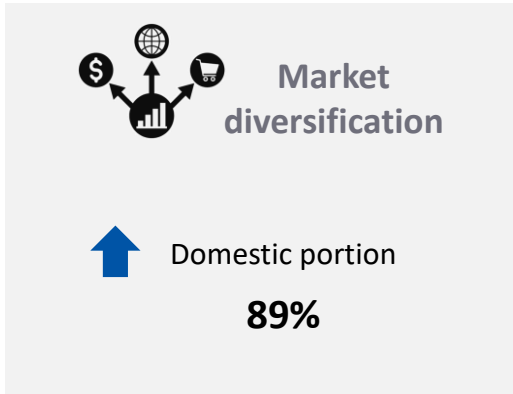
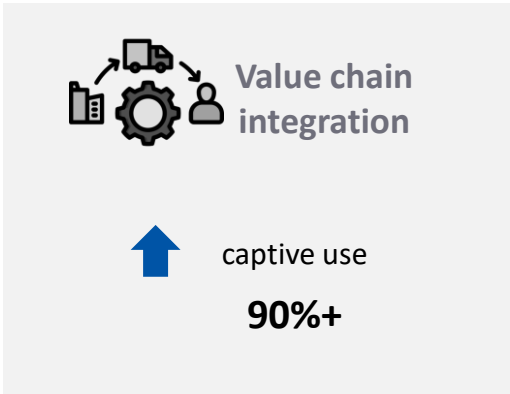
Positive EBITDA for 2 consecutive quarters, while building resiliency through domestic focus & improvement amidst price pressure

Performance

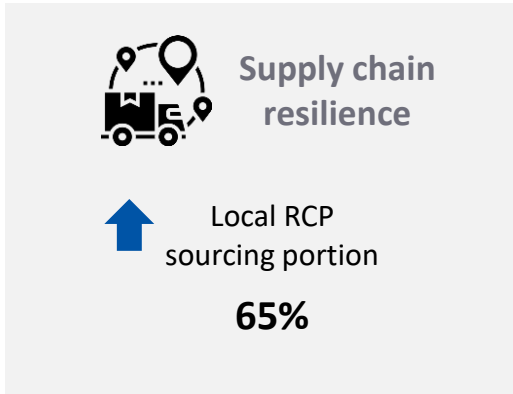
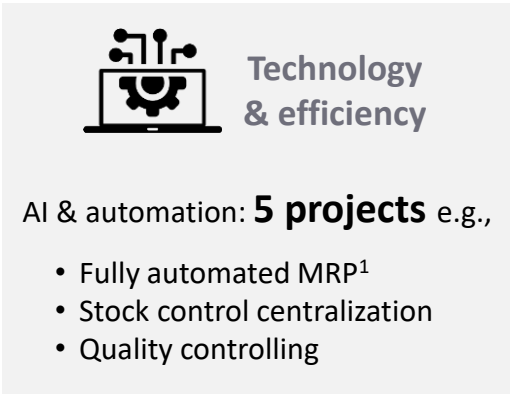


Key movement

1. Market expansion and penetration



2. Operational improvement



Investment in fiber packaging in ID

Enhance customer network, product portfolio and synergies across ASEAN

Key update

- The signing of a conditional share purchase agreement (CSPA) for 100% stake acquisition with a total enterprise value of IDR 455 billion or approx. 956 MB
- Transaction is expected to be completed within Q4/2025

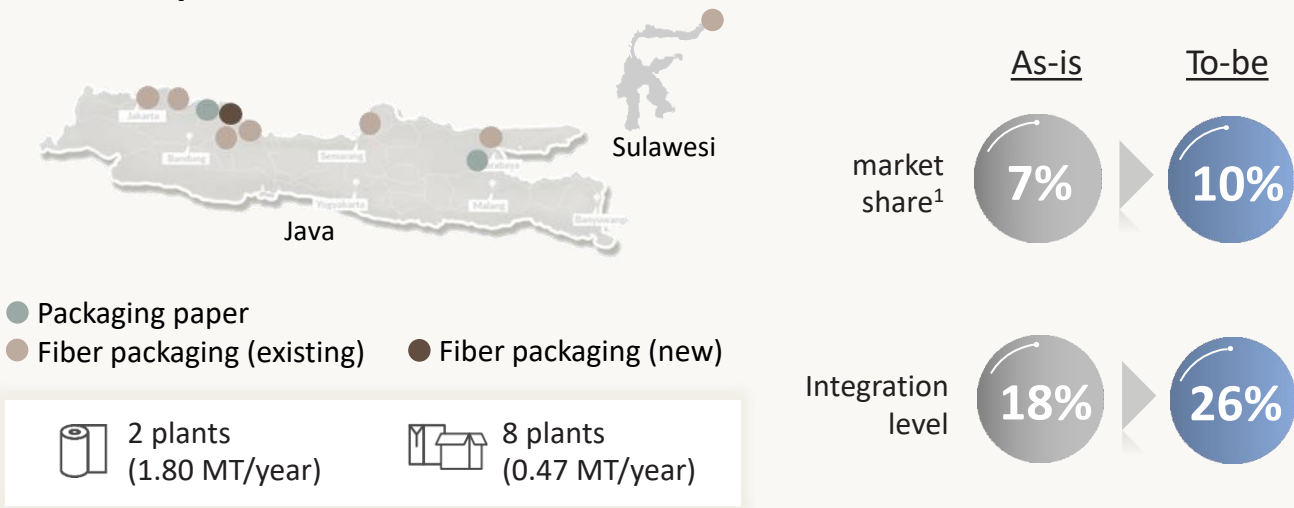
Company profile and customer portfolio

Name:	PT Prokemas Adhikari Kreasi (MYPAK)
Establishment:	2017
Location:	1 plant in Bekasi West Java, Indonesia
Capacity:	144,000 tons/year

Strategic rationale

- 1 Expand portfolio in consumer-related segments e.g., F&B and consumer goods and augment packaging solutions capabilities
- 2 Enhance value chain integration with packaging paper business to improve performance stability along the chain
- 3 Elevate production efficiency with new facilities and synergies with existing fiber packaging operations

SCGP's operations in ID

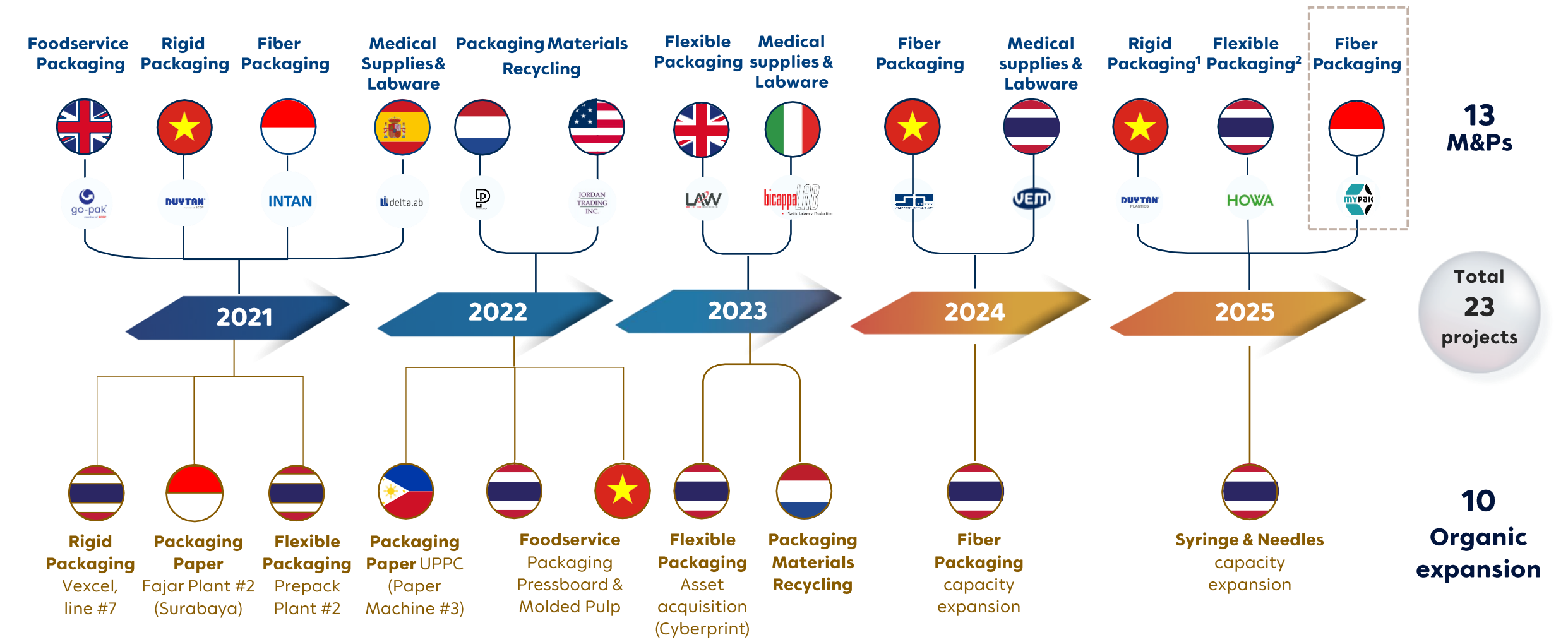


APPENDIX



Adaptive growth strategy

Fuel up future growth with high quality mergers and partnerships (M&Ps) and organic expansions



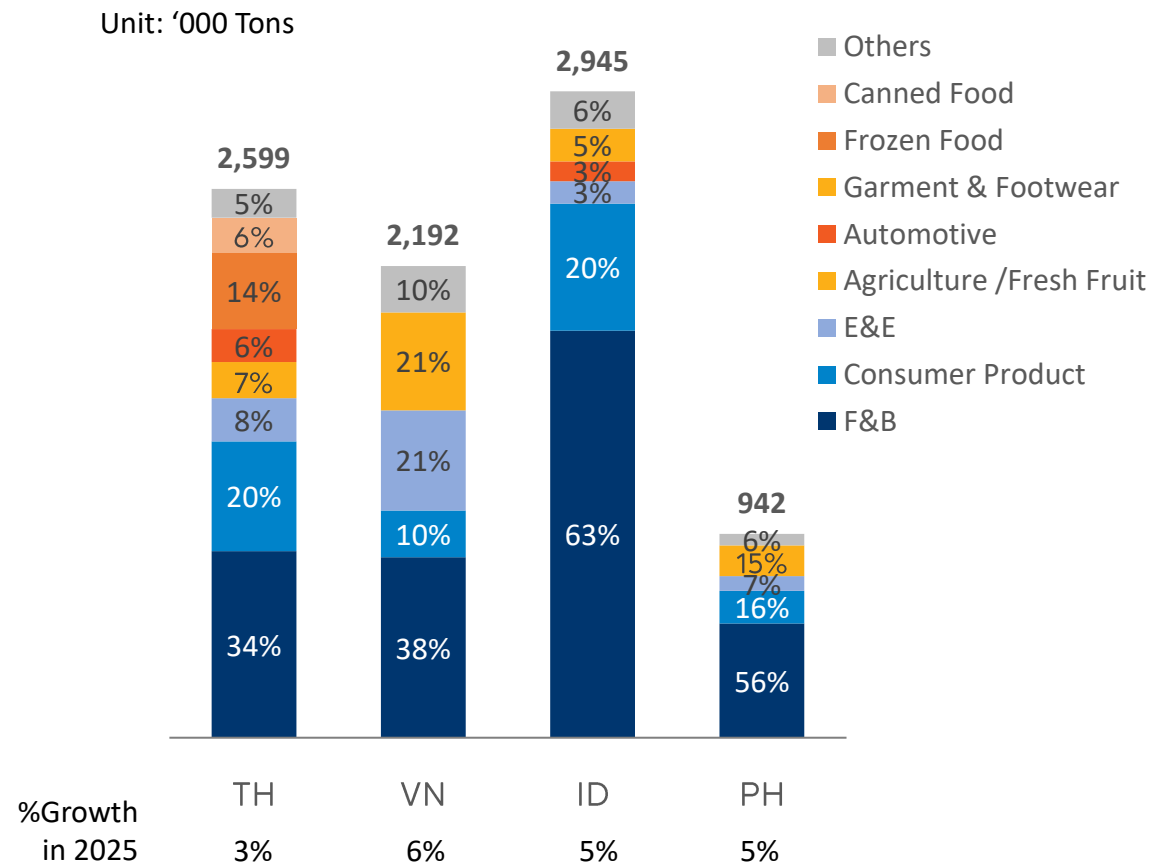
Note: 1. Acquisition of an additional 30% stake in Duy Tan Plastics Manufacturing (from 70% to 100%)

2. 25% stake JV investment in Howa Packaging (Thailand)

Indonesia: Solid consumer-linked growth driven by domestic consumption

Largest containerboard demand in ASEAN: F&B is a major segment with high growth, while footwear, garment, and automotive segments have premium price point

Containerboard market demand



Key analysis

- **F&B (+6.7%)* and consumer (+4.4%)** segments are large and growing fast, high competition market landscape
- **Footwear & garment (+4.4%), and automotive (+5%)** segments have higher price point as each of them have sophisticated requirements.
- **Footwear and garment** requires strong global supply chain network and one stop solutions
- **Automotive (+5%)** segment requires customization and small lot orders

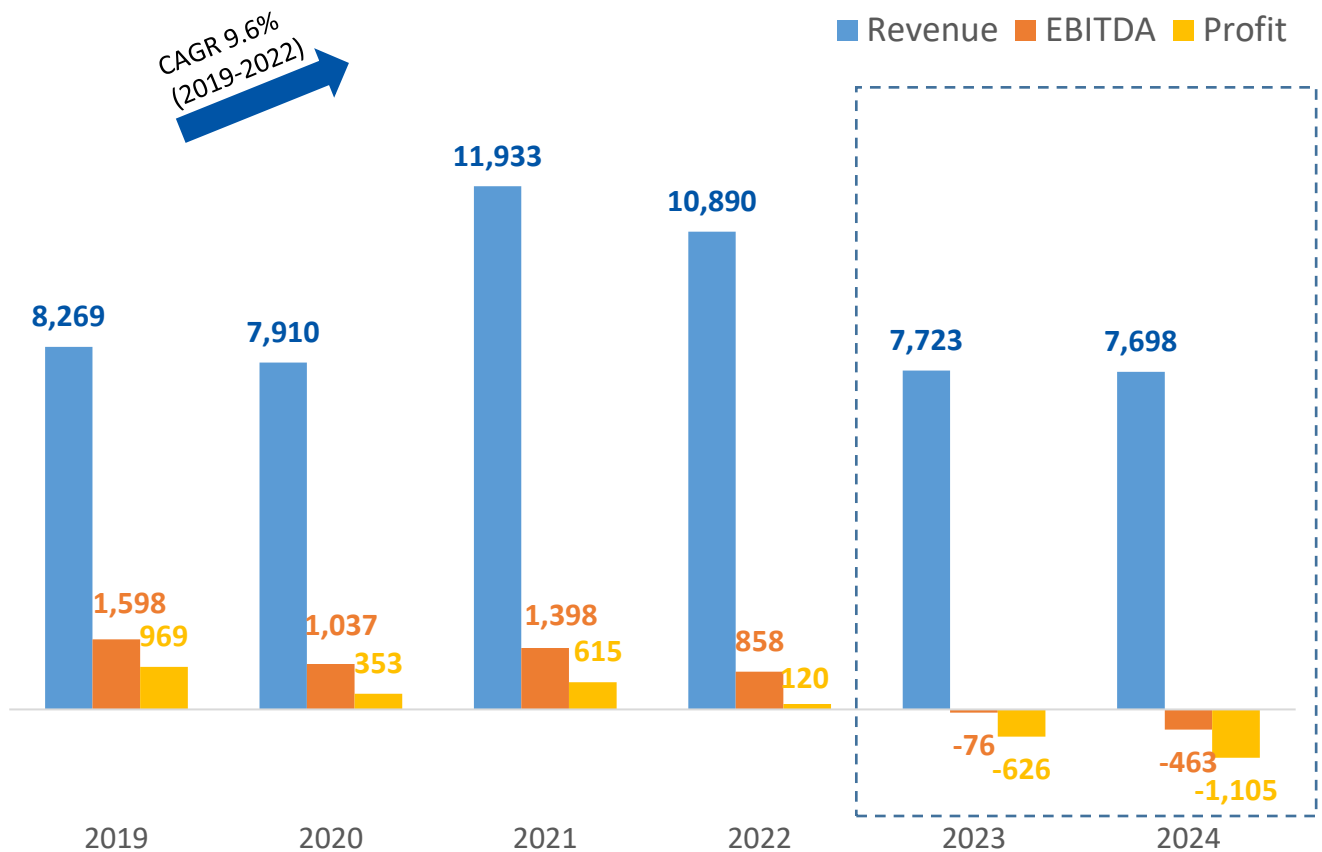
Note: *CAGR 2020-2024

Fajar's financial performance

Margin contraction affected 2023-Q3/2024, while a recovery began in Q4/2024, indicating positive shift

Key performance

Unit: Billion IDR



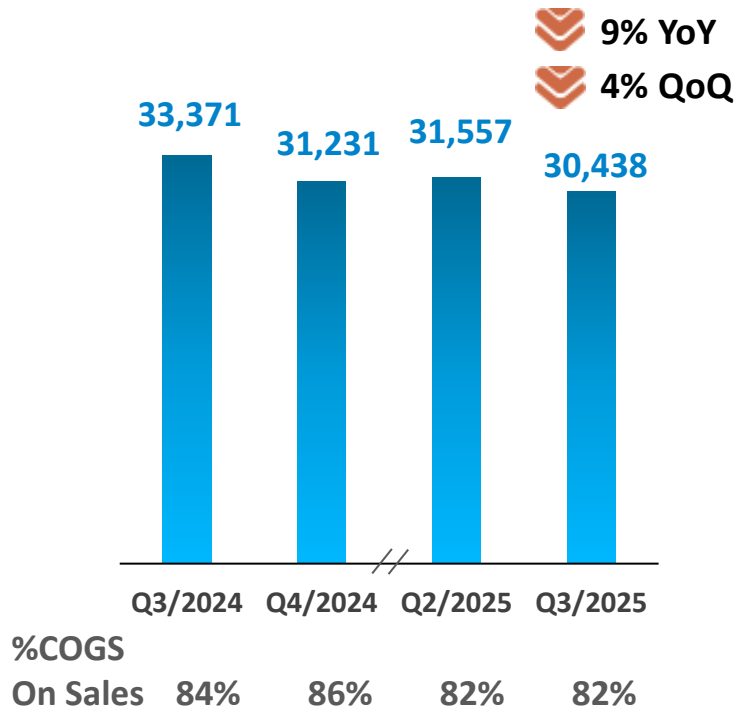
- **Effort to maintain sales volume had been hindered** – Chinese demand slowdown resulted in domestic supply imbalance
- **Market prices came under pressures** from Q3/2022 as more supply were competed in domestic market
- **Cost saving measures are not sufficient to offset RCP prices increase** – Reduced margin

Consolidated key financials: Q3/2025¹

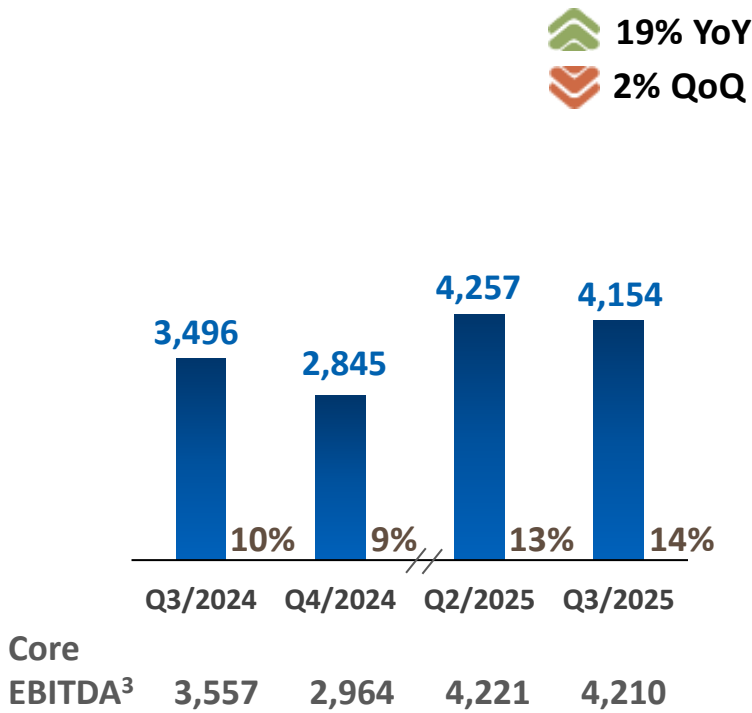
ASEAN demand and cost efficiency drive margin improvement despite price softness

Unit: MB

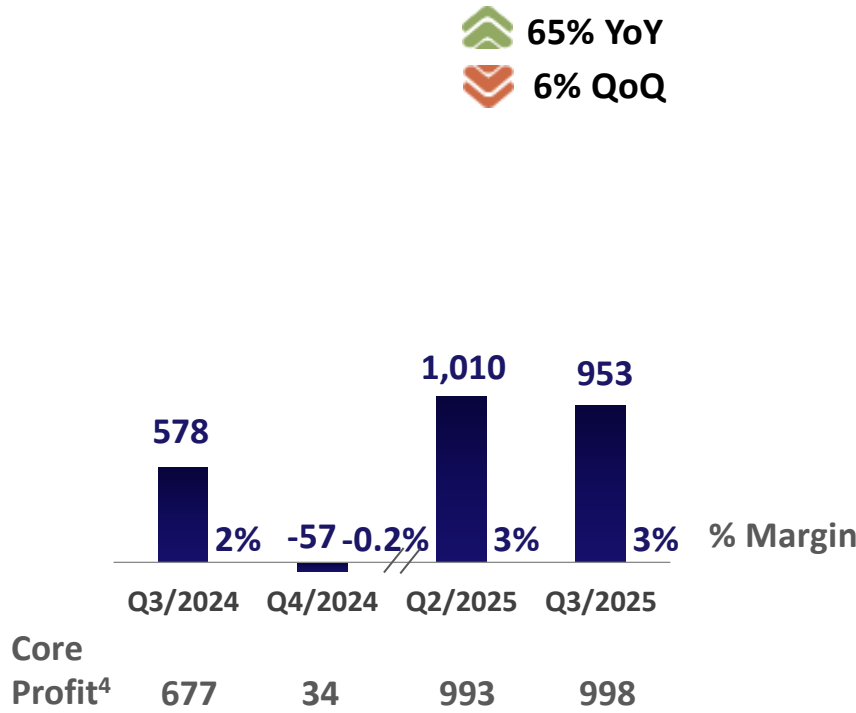
REVENUE FROM SALES



EBITDA²



NET PROFIT



Key performances

- Revenue: YoY & QoQ declined due to softer selling prices whereas volume picked up.
- EBITDA & profit: YoY increased from packaging paper operation in Indonesia. QoQ declined in line with revenue, but EBITDA margin improved, supported by effective energy and utilities costs management.

Note: 1. Figures are "After inter-segment elimination"
2. EBITDA excludes dividend from associates & includes FX gain/loss from loans
3. Core EBITDA = EBITDA – key items adjustments
4. Core Profit = Net Profit – Key items adjustments after tax & after NCI basis

Core profit & Net profit: Q3/2025

Unit: MB	Q1/24	Q2/24	Q3/24	Q4/24	Q1/25	Q2/25	Q3/25	YoY	QoQ
Core profit (after NCI)	1,686	1,479	677	34	916	993	998	+47%	+1%
Key Items (after Tax & after NCI)									
1) FX gain/(loss) from loan, derivatives & investment	48	(21)	(22)	(105)	13	45	(29)		
2) Company restructurings	-	(5)	-	-	-	-	-		
3) Changes to local regulations	-	-	-	-	-	-	-		
4) Expenses related to M&Ps transactions	(2)	(5)	(76)	(4)	(1)	(28)	(1)		
5) Others	(7)	5	(1)	18	(28)	-	(15)		
Total	39	(26)	(99)	(91)	(16)	17	(45)		
Net profit (loss) (after NCI)	1,725	1,453	578	(57)	900	1,010	953	+65%	-6%

Consolidated financial performance (after inter-segment elimination¹)

The figures are shown in the presentation

Unit : MB	2024				2025		
	Q1	Q2	Q3	Q4	Q1	Q2	Q3
Revenue from sales	33,948	34,234	33,371	31,231	32,209	31,557	30,438
Integrated packaging business	25,450	25,494	24,612	24,138	24,131	23,856	23,322
Fibrous business	6,569	6,606	6,697	5,449	6,441	5,926	5,635
Recycling business	1,929	2,134	2,062	1,644	1,637	1,775	1,481
EBITDA²	5,151	4,635	3,496	2,845	4,232	4,257	4,154
Integrated packaging business	3,967	3,593	2,888	2,812	3,504	3,813	3,814
Fibrous business	1,259	1,109	799	499	727	446	384
Recycling business and corporate	(75)	(67)	(191)	(466)	1	(2)	(44)
EBITDA margin (%)	15%	14%	10%	9%	13%	13%	14%
Core EBITDA	5,129	4,687	3,557	2,964	4,257	4,221	4,210
Core EBITDA margin (%)	15%	14%	11%	9%	13%	13%	14%
Net profit (loss)	1,725	1,453	578	(57)	900	1,010	953
Net profit margin (%)	5%	4%	2%	-0.2%	3%	3%	3%
Core profit	1,686	1,479	677	34	916	993	998
Core profit margin (%)	5%	4%	2%	0.1%	3%	3%	3%
COGS	27,146	28,114	28,187	26,934	26,411	25,820	24,967
COGS to sales (%)	80%	82%	84%	86%	82%	82%	82%

Note:

1. Figures are "After Inter-segment elimination" which are managerial report basis
2. EBITDA excludes dividend from associates & includes FX gain/loss from loans

SCGP's business segments (before inter-segment elimination basis)

The figures are shown in financial statement and MD&A

	2024				2025		
	Q1	Q2	Q3	Q4	Q1	Q2	Q3
Revenue from sales (MB)	33,948	34,234	33,371	31,231	32,209	31,557	30,438
Integrated packaging business	25,549	25,586	24,699	24,241	24,223	23,934	23,424
Fibrous business	7,027	7,058	7,202	5,860	6,924	6,363	6,027
Recycling business	2,191	2,327	2,212	1,974	2,012	2,091	2,077
Intersegment elimination	(819)	(737)	(742)	(844)	(950)	(831)	(1,090)
EBITDA¹ (MB)	5,151	4,635	3,496	2,845	4,232	4,257	4,154
Integrated packaging business	3,973	3,599	2,896	2,820	3,510	3,821	3,811
Fibrous business	1,258	1,110	805	502	733	448	392
Recycling business and corporate	1,302	1,837	133	(57)	1,546	2,408	369
Intersegment elimination	(1,382)	(1,911)	(338)	(420)	(1,557)	(2,420)	(418)
Net profit (loss) (MB)	1,725	1,453	578	(57)	900	1,010	953
Integrated packaging business	1,523	1,321	690	352	876	1,142	1,135
Fibrous business	555	434	155	(63)	130	(102)	(149)
Recycling business and corporate	1,041	1,537	(165)	(340)	1,145	2,017	(19)
Intersegment elimination	(1,394)	(1,839)	(102)	(6)	(1,251)	(2,047)	(14)
EBITDA margin (%)	15%	14%	10%	9%	13%	13%	14%
Integrated packaging business	16%	14%	12%	12%	14%	16%	16%
Fibrous business	18%	16%	11%	9%	11%	7%	7%

Key Financial Ratio

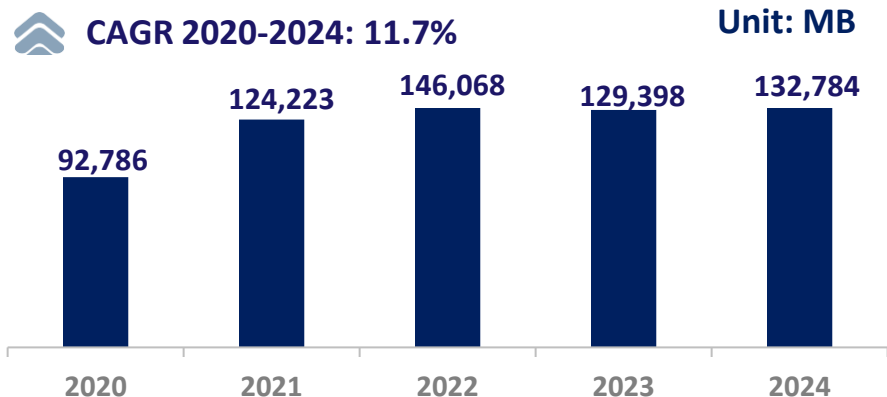
The figures are shown in financial statement and MD&A

	2020	2021	2022	2023	2024	3M/2025	6M/2025	9M/2025
Return on assets ¹ (%)	5%	5%	3%	3%	2%	1.5%	1.4%	1.7%
Return on equity ² (%)	10%	9%	6%	6%	5%	4%	3%	4%
Return on invested capital ³ (%)	7%	8%	5%	5%	4%	4%	4%	4%
Net debt to EBITDA (times)	0.7	1.7	1.9	1.8	3.3	3.4	3.7	3.4
Interest-bearing debt to equity ratio (times)	0.4	0.5	0.4	0.5	0.7	0.7	0.7	0.7

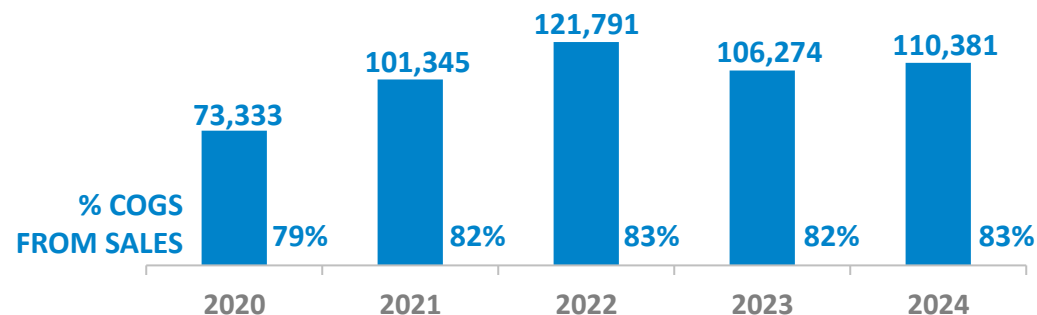
Resilient growth & continuous value enhancement to customers

Accelerate business expansion and profitability enhancement

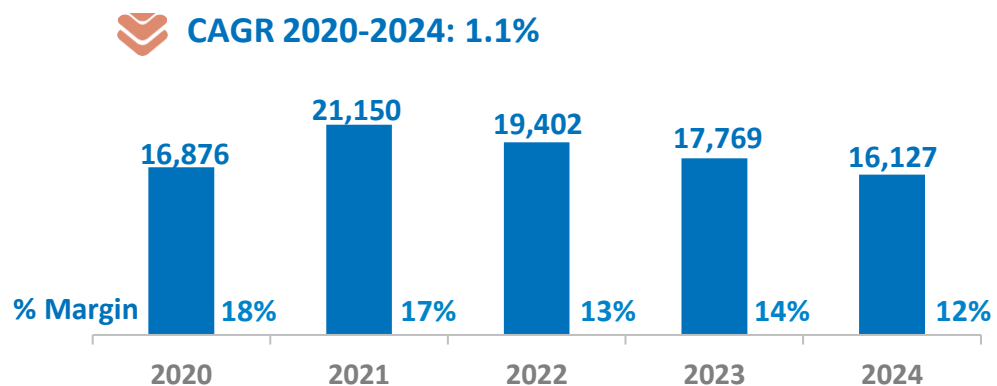
REVENUE FROM SALES¹ (MB)



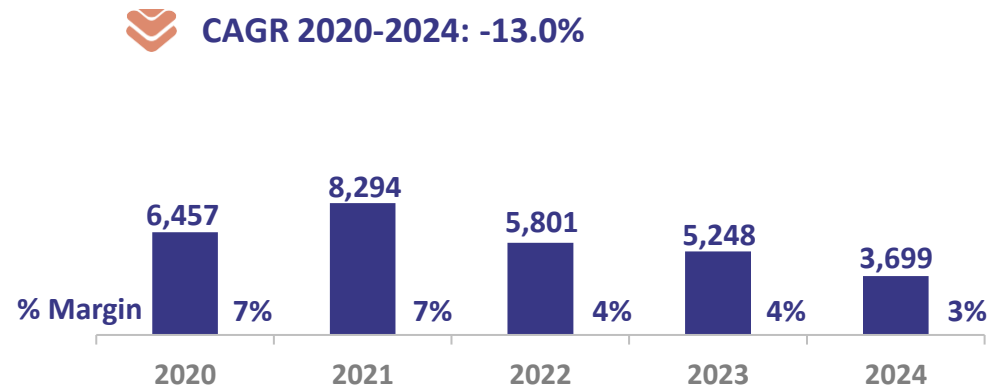
COGS (MB)



EBITDA^{1,2} (MB)



NET PROFIT¹ (MB)



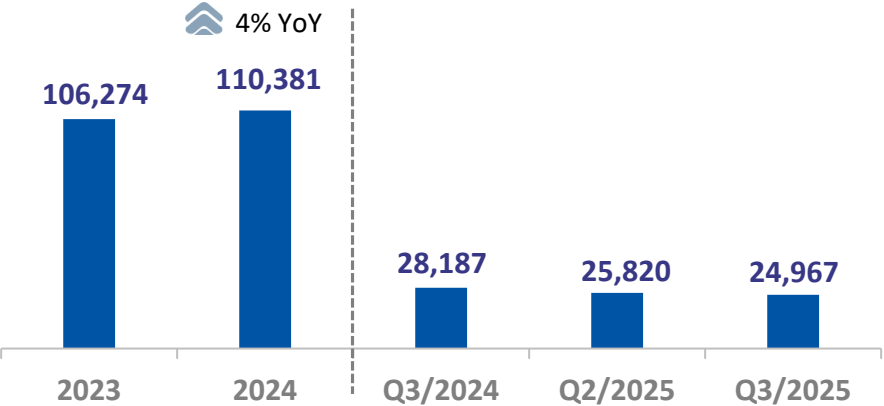
Note:

1. Figures are "After inter-segment elimination" include IPB, FB, and others as shown in financial statements and MD&A

2. EBITDA excludes dividend from associates & includes FX gain/loss from loans from Q1/2019 onwards

Enhance operational excellence to improve cost competitiveness

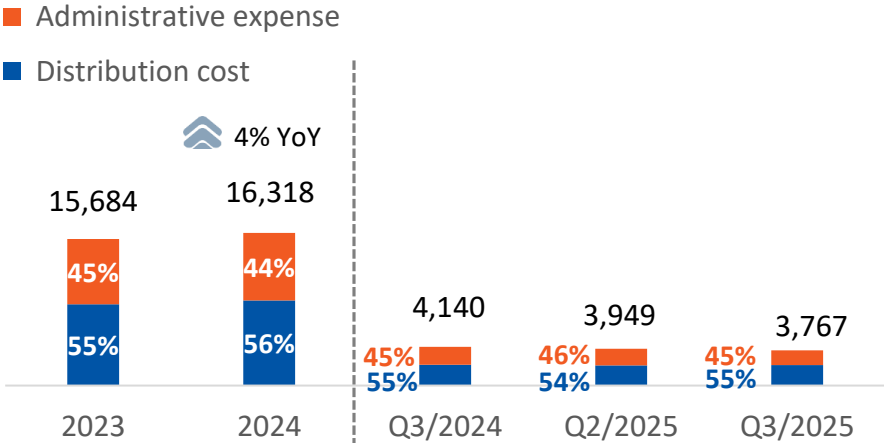
COGS (MB)



% COGS
on sales

2023	2024	Q3/2024	Q2/2025	Q3/2025
82%	83%	82%	82%	82%

SG&A expenses (MB)



% Admin
on sales

2023	2024	Q3/2024	Q2/2025	Q3/2025
5%	5%	5%	6%	5%

% Dist.
on sales

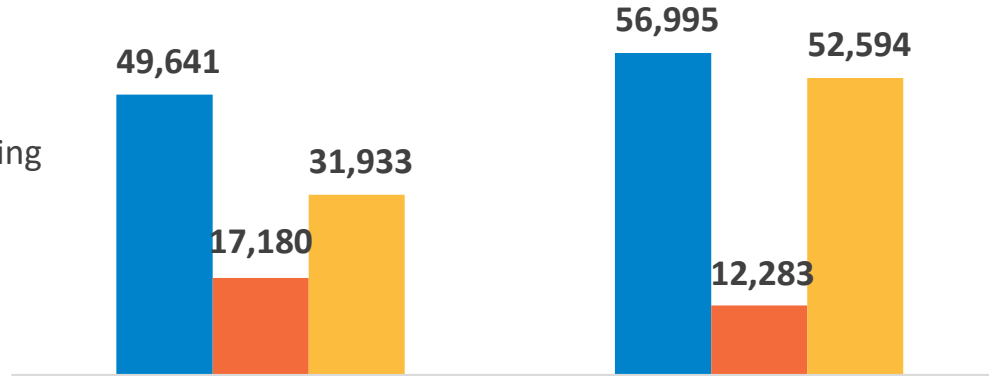
2023	2024	Q3/2024	Q2/2025	Q3/2025
7%	7%	7%	7%	7%

Capital Structure

Capital Structure

Unit: MB

- Average interest-bearing debt
- Cash & cash under management
- Net debt



Dec 2023

Dec 2024

Net Debt¹ / EBITDA² (x)

1.8

3.3

D/E Ratio (x)

0.94

0.98

Interest Coverage Ratio³ (x)

8.8

6.6

Note:

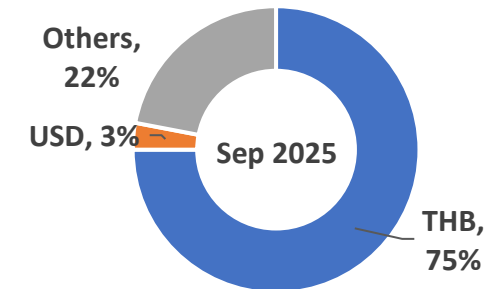
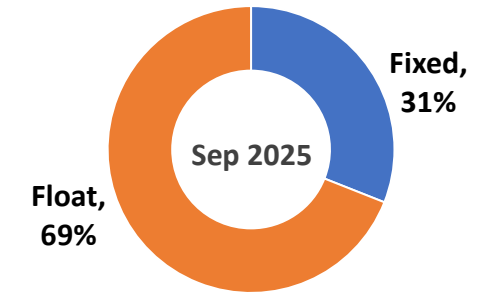
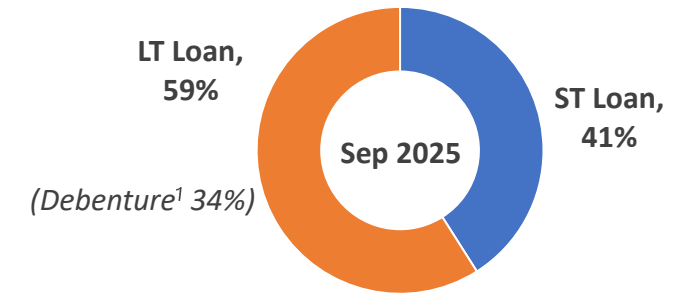
1. Net debt refers to Interest-Bearing Debt minus Cash & cash under management
2. EBITDA exclude dividend from associates & excludes FX gain/loss from loans
3. Interest coverage ratio = EBITDA / Finance cost

Dividend record

Dividend Payment	2022	2023	2024
Dividend Payout Ratio (%)	44.4	45.0	63.8

SCGP's policy is to pay dividends of not less than 20% of the net profit according to the consolidated financial statements, after deducting corporate income tax and legal reserves as required by law and the Company for each year.

Debt Structure (%)



Note:

1. Debenture with a total approved value of 40 billion baht were already issued at 20.5 billion baht.

SCGP Information

	2023					2024					2025		
	Q1	Q2	Q3	Q4	FY2023	Q1	Q2	Q3	Q4	FY2024	Q1	Q2	Q3
Revenue from sales by operation¹													
Packaging paper revenue from sales (MB)	18,379	17,135	16,494	16,565	68,573	18,253	17,884	17,040	16,544	69,721	17,323	16,793	16,454
Fiber packaging revenue from sales (MB)	8,923	8,403	8,381	8,376	34,083	8,837	8,685	8,831	8,713	35,066	8,606	8,494	8,506
Polymer packaging revenue from sales (MB)	3,919	4,005	4,178	4,283	16,385	4,141	4,489	4,449	4,407	17,486	4,140	4,472	4,134
Fibrous business revenue from sales (MB)	6,805	6,847	6,591	6,592	26,835	7,027	7,058	7,202	5,860	27,147	6,924	6,363	6,027
Sales volume by operation¹													
Packaging paper sales volume - Million tons	0.97	0.92	0.93	0.98	3.80	1.05	0.99	0.94	0.97	3.95	1.02	1.01	1.00
Fiber packaging sales volume - Million tons	0.24	0.23	0.24	0.24	0.95	0.25	0.24	0.25	0.25	0.99	0.25	0.25	0.25
Polymer packaging sales volume - Thousand tons	28.95	28.84	31.36	31.58	120.73	30.56	32.73	33.88	34.53	131.70	32.24	35.45	34.40
Fibrous business sales volume - Million tons	0.16	0.16	0.15	0.16	0.63	0.16	0.17	0.16	0.15	0.64	0.17	0.15	0.16
%SCGP solutions & services of total sales²													
	← 20% →					← 23% →					← 24% →		

Note: 1. SCGP's revenue and sales volume before inter-segment elimination while already eliminated intercompany sales within same business unit which are managerial report basis

2. The figure is excluded green carton.

Annual capacity: Full year basis

Data as of 28 October 2025^{1,2,3}

Integrated packaging business	Unit	TH	VN	PH	ID	MY	ES	IT	NL	US	Total
Packaging paper	MT/year	1.85	0.50	0.45	1.80						4.60
Fiber packaging (containerboard)	MT/year	0.92	0.26		0.33						1.51
Fiber packaging (offset folding carton)	Ton/year	24,700	16,500								41,200
Fiber packaging (rigid box)	Million boxes/year		8.00								8.00
Integration level (fiber packaging/packaging paper)		50%	52%		18%						32%
Polymer packaging											
Flexible packaging	Million m ² /year	497	509								1,006
Rigid packaging	Thousand tons/Year	27	116								143
Medical supplies & labware	Million pieces/year	59					250	600			909
Fibrous business											
Printing & writing paper & others	MT/year	0.49									0.49
Foodservice packaging	Billion pieces/year	2.43	4.00			3.00					9.43
Recycling business (sourcing capacity)											
RCP: Peute (NL) & Jordan (US)	MT/year								2.00	0.10	2.10
Recycled plastic	MT/year								0.20		0.20

Note: (For data in the table)

1. Full-year basis without pro-rate from consolidation/start-up date

2. Data included M&P of SOVI, Go-Pak, Duy Tan, Intan Group, Deltalab, Peute, Jordan, Bicappa, Starprint and VEM-TH

3. Data included organic expansion of Batico#2, VEXCEL Line#7, FAJAR Plant#2, Prepack#2, UPPC#3, Pressboard, Molded pulp, Flexible packaging in TH (Cyberprint group), Peute, Fiber packaging in TH

Updated market information

Market Information	2023					2024					2025			
	Q1	Q2	Q3	Q4	FY 2023	Q1	Q2	Q3	Q4	FY 2024	Q1	Q2	Q3	Q4
Testliner paper price (USD/Ton CIF - ASEAN regional price)	415	400	380	385	395	397	392	394	382	391	380	380	373	376 ¹
AOCC price (USD/Ton CIF - from US to Asia)	171	161	177	191	175	216	224	209	175	206	178	174	166	149 ¹
Short fiber pulp price (USD/Ton CIF - from US to China)	731	517	524	625	598	654	727	641	552	643	575	549	502	534 ¹
Dissolving pulp price (USD/Ton CIF - imported to China)	900	902	850	885	884	905	941	955	968	942	941	849	808	808 ¹
Total China import volume of containerboard (Million ton)	1.84	2.32	2.23	2.52	8.91	2.29	2.20	1.91	1.89	8.29	1.97	1.65	1.43 ²	N/A



SCGP INTRODUCTION



SCGP's business expansion from ASEAN to global

1975



Established year

#1



Market Shares¹

THB ~77 bn



Market Capitalization
(as of 7 Jan 2026)

THB 133 bn



Revenue FY2024

THB 16.1 bn



EBITDA FY2024

THB 3.7 bn



Net Profit FY2024

13



Operating countries

69²



Production Facilities

0.98x



Total Debt to Equity
As of FY2024

PURPOSE

To grow people and business for better planet

VISION

A leading multinational consumer packaging solution provider through innovative and sustainable offerings

STRATEGY



M&P and organic expansion



Sustainability



Innovation & packaging solutions



Operational excellence & people



Employee
~21,600

SCGP Business Portfolio



Packaging paper



Fiber packaging



Polymer packaging



Medical supplies & labware



Fibrous business



Foodservice packaging



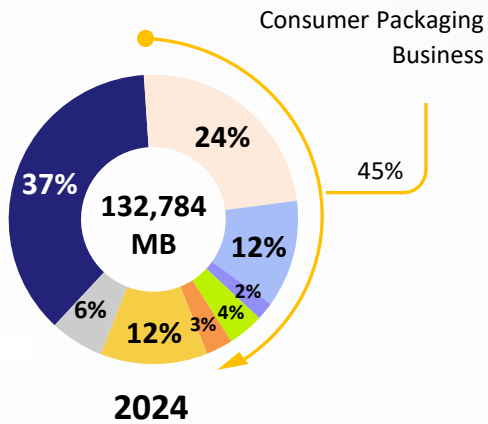
Packaging materials recycling

SCGP JOURNEY

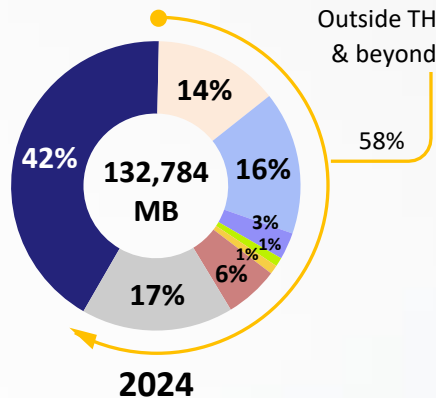
Continuous transformations to enhance customer centricity



Revenue by
business



Revenue by
end destination



SCGP's Operations

Polymer-based



Fiber-based

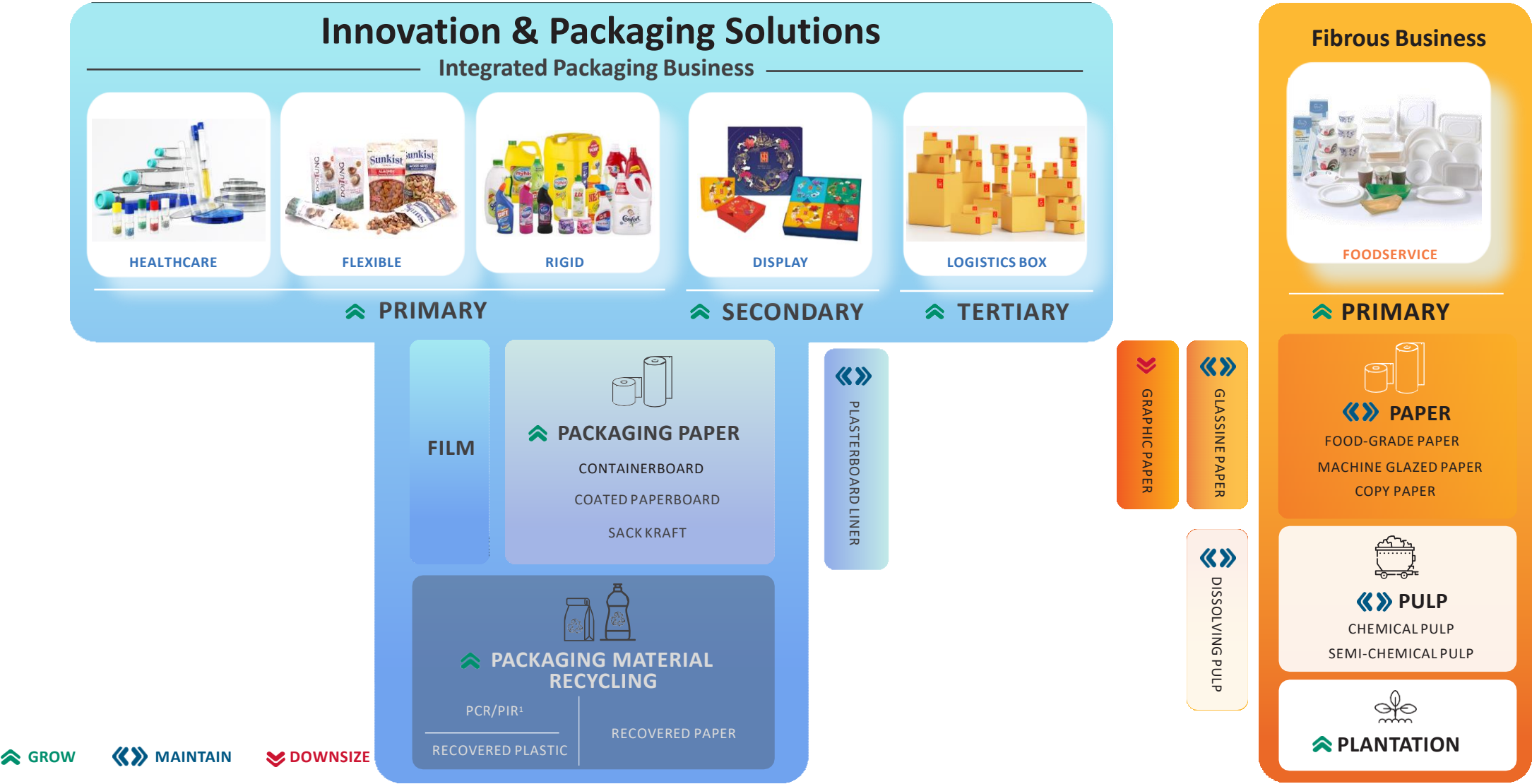


Fibrous business



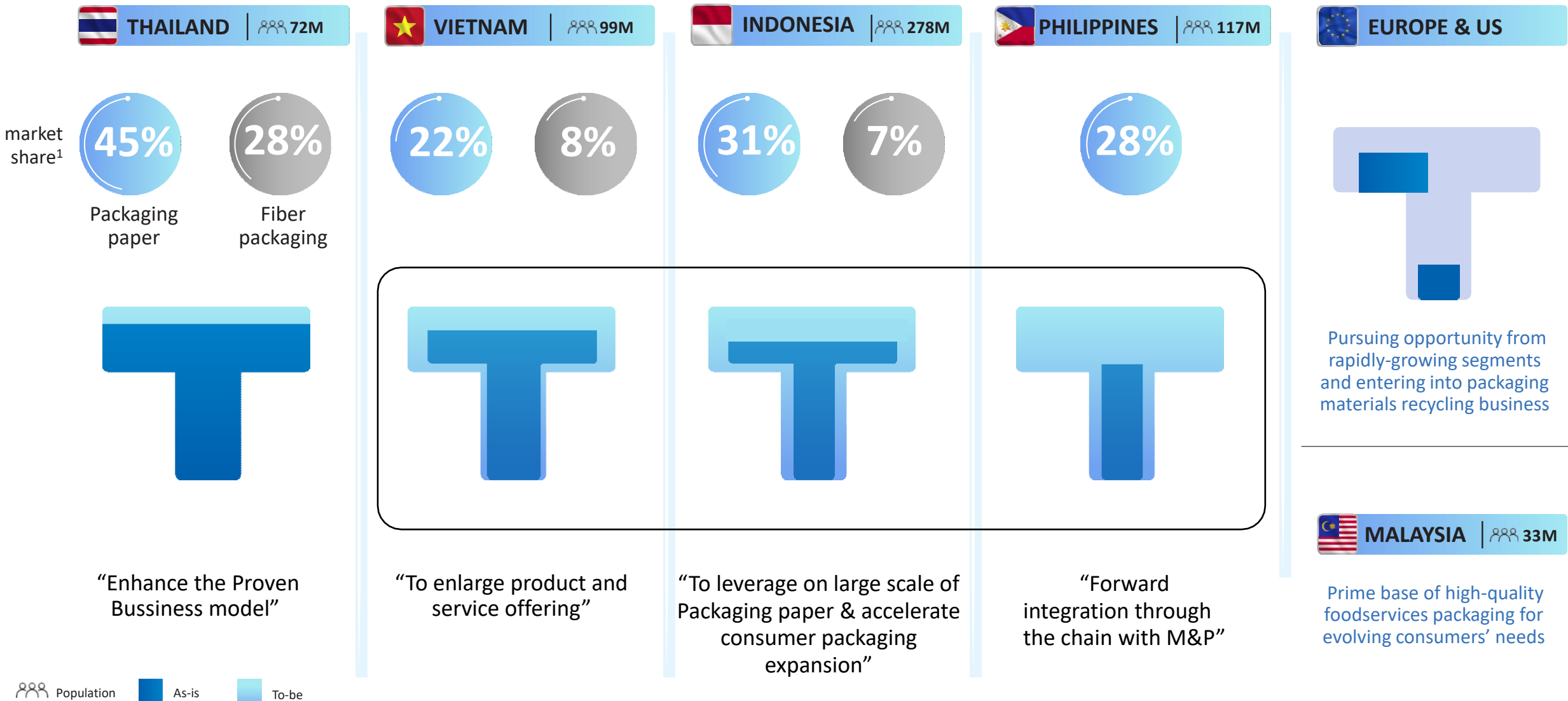
SCGP Business model

Continuing to grow the core, expand to adjacencies and break out to new business



Note:
1. PCR = Post-Consumer Recycled Resin; PIR = Post-Industrial Recycled Resin

Strengthen overseas business and extend leading position



SCGP Aspirations, where to play

Grow the core, expand to adjacency, and enter into new business

Integrated sustainable packaging solutions

Core business

Primary packaging



Flexible packaging



Rigid packaging

Secondary packaging



Display packaging/promotional packaging



Marketing & event

Tertiary packaging



Corrugated carton



Paper pallet



Honeycomb



Corner guard



Paper partition

Household products



2024 Revenue: 124,561 MB (94%)



Containerboard



Duplexboard & coreboard



Sack kraft & industrial bag



Plasterboard liner



Recycling



Graphic & fine paper



Specialty paper



Pulp



Woodchip



Plantation

Adjacency

Foodservice packaging



Food box



Tray



Cup



Plate & bowl



Wooden cutlery

2024 Revenue: 5,725 MB (4%)

New business



Labware disposable



Reagent/test kits



Syringe



Emerging market

2024 Revenue: 2,498 MB (2%)

Regional customers

Offer products and solutions to > 7,000 customers to enhance customer experience and market differentiation

Consumer segments

Food & beverage

Processed food

Fresh produce

Frozen food

Beverage

Canned food

Pet food




Food service

QSR

Retail

Cash & carry

HORECA




Home care

Kitchen care

Household care

Bathroom care

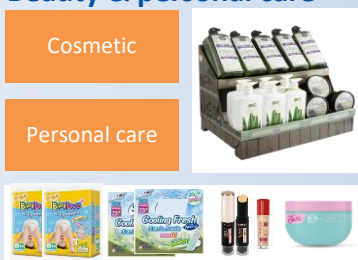
Laundry care



Beauty & personal care

Cosmetic

Personal care



Industrial

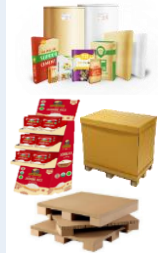
Building & Construction

Agriculture

Retail

Parts

Chemicals & Minerals




Electric & electronics


Consumer electronic

Home appliance

Semiconductor & IC

Automotive



> 7,000  customers

National champion brands ~40%

Multinational company (MNCs) ~30%

SMEs & retail stores ~20%

> 150,000 SKU of products

37% %SCGP solutions & services of total sales (FY2024)¹

>40 years Customer relationship

~20 million pieces/ day Total packaging production/day²

~2,500 million pieces/ year Foodservice packaging³

1. % SCGP solutions and services of total revenue consists of 1) Revenue of service added value to product including packaging solutions & design, e-Commerce, foodservice solutions 2) Revenue of integrated solutions including cross selling from fiber packaging & polymer packaging 3) Revenue of green cartons from TH, VN, and ID operations
2. Company information as of 2024
3. Foodservice packaging production at Go-Pak Vietnam.

GROWTH & INVESTMENT FOCUS



Future portfolio 2030



9M/2025

47% of total
revenue

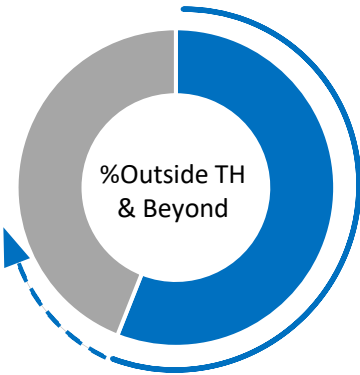


2030

> 1/2

1 Enhance bespoke consumer packaging business:

- Capture evolving high growth segments
- Broad & deep fortification



56% of total
revenue



> 2/3


2 Enlarge growth in Outside TH & Beyond:

- Business expansion: Organic and M&Ps
- Value-based offerings


Endowment for value accretive growth

Allocate capital to grow consumer packaging


Key criteria




Extend customers coverage



Enhance product & service offerings




Enter into attractive new markets



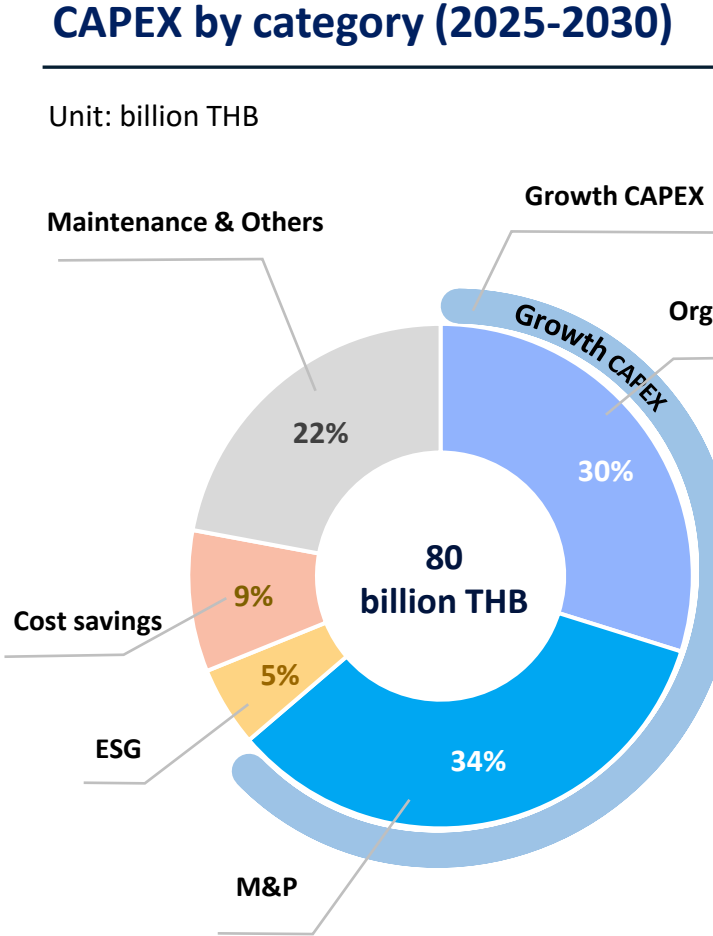
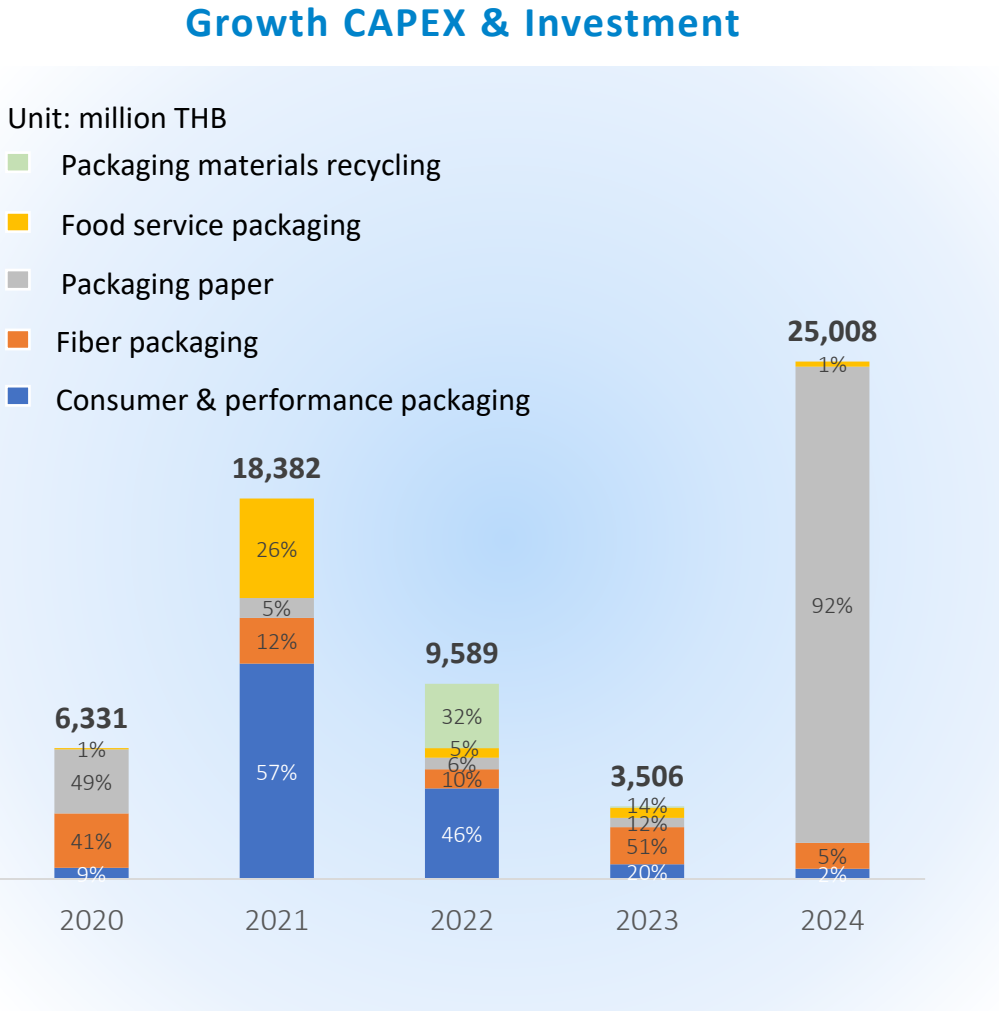
Acquire new technologies & skills



Increase revenue & cost saving



Elevate synergies & integration level



Effective governance & management system for sustainable growth

Standardization for key governing functions & custom-fit for operating functions



INNOVATION, AI & ESG

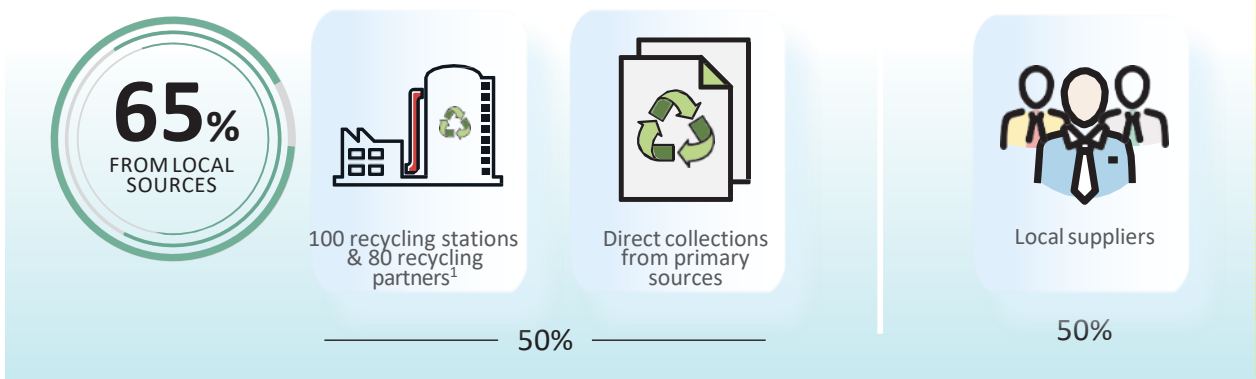


SCGP's circular model and diversified raw material sources



95%¹ OF RAW MATERIAL OF PACKAGING PAPER IS RECYCLED PAPER

Multi-channels of local stream



Diversified import sources from US, EU, Japan, Oceania Strategic investment in packaging materials recycling business



Innovation roadmap to 2030

Employ SCGP’s distinctive cellulose & microorganism technologies, and develop new labware products

2024-2030

Sustainability

Increase recyclability and recycled contents with additives. Improve properties with barrier technologies



High performance industrial products from PCR



Masterbatch additive



Dried homecare



Processed food (PP cup – EVOH free)



Food packaging (High barrier monomaterial)



Non-food packaging (High barrier monomaterial)



Human food & pet food (High barrier paper Packaging))

Cellulose technology & microorganism products

Improve fiber usage optimization and high-value products development with cellulose technology and microorganisms



Virgin pulp top liner



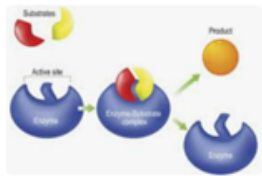
Recycled Liner & Medium



Organic carbon for fertilizer



GlassineEco



Precision Fermentation



Enzyme Production

Healthcare packaging and equipment & supplies

Bolster existing disposable labware and advance into new sectors; reagent, and sterile packaging



Recyclability labware



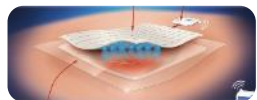
Pouch for Medical Device Manufacturers



Natural nanofiber



Ready-to-use (Rapid)



Phototherapy



Dehydrated (formulated)



Thiosulfate container



Food swab



Blood extraction tube



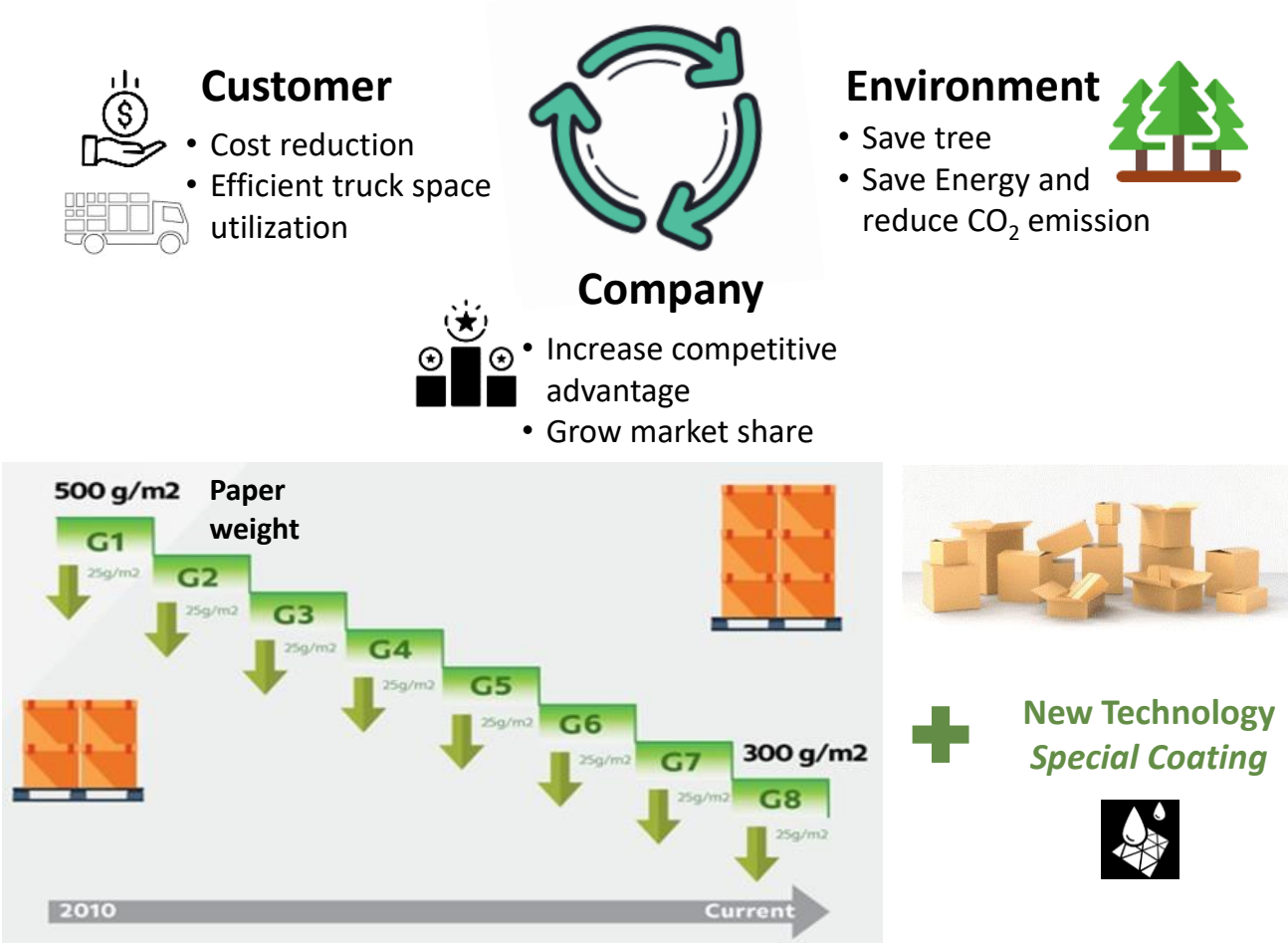
Rapid test kit for point-of-care testing



Thermoform Tray

Sustainable packaging: G-Technology

Looking at the entire supply chain, our in-house R&D team has developed innovative technologies since 2010 that utilize “**Less**” raw material for “**More**” benefits to customers and to the earth



Reduce paper consumption at least 25 gram per square meter



Require fewer raw materials and less energy to produce



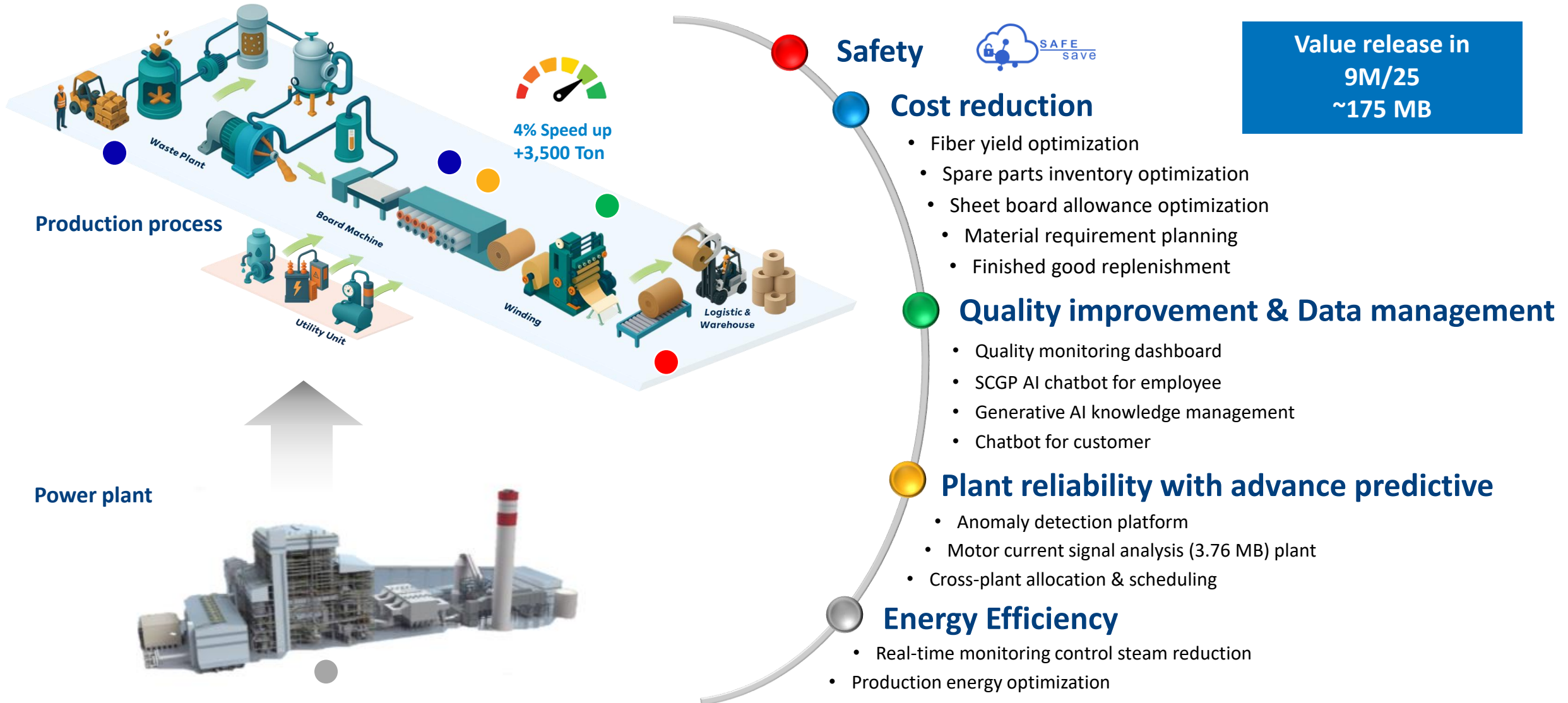
Save the environment from deforestation



Maintain and strengthen the stacking and protection properties of the products

AI enhancement and machine learning applications across value chain

Develop AI initiative solutions to enhance organizational competitiveness, and rapid rollout & scalability across SCGP



Greenhouse gas reduction roadmap

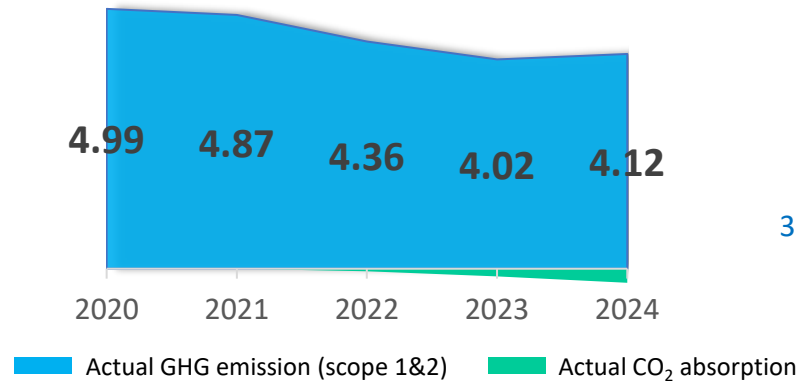
SCGP aim to reduce 25% of Greenhouse Gas (GHG) emission by 2030 and achieve Net Zero by 2050

GHG emission Scope 1+2



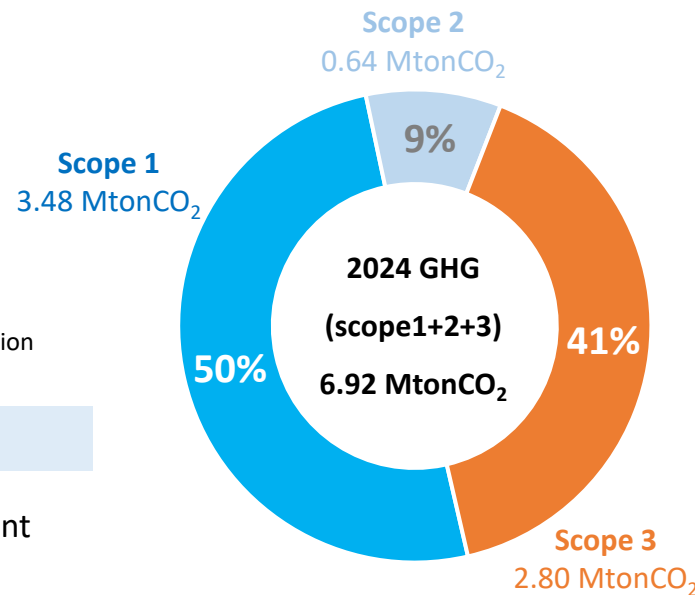
25% scope 1+2 reduction target by 2030

Unit: MtCO₂



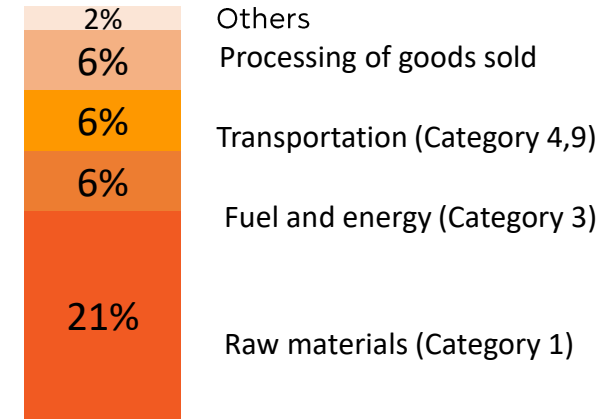
Scope 1 + 2 reduction

- Increase alternative energy with green investment e.g. biomass, biogas, solar
- Increase energy efficiency through process optimization by AI and machine learning
- Carbon absorption through forest reservation and plantation



GHG emission Scope 3

2.80 MtonCO₂



Scope 3 reduction

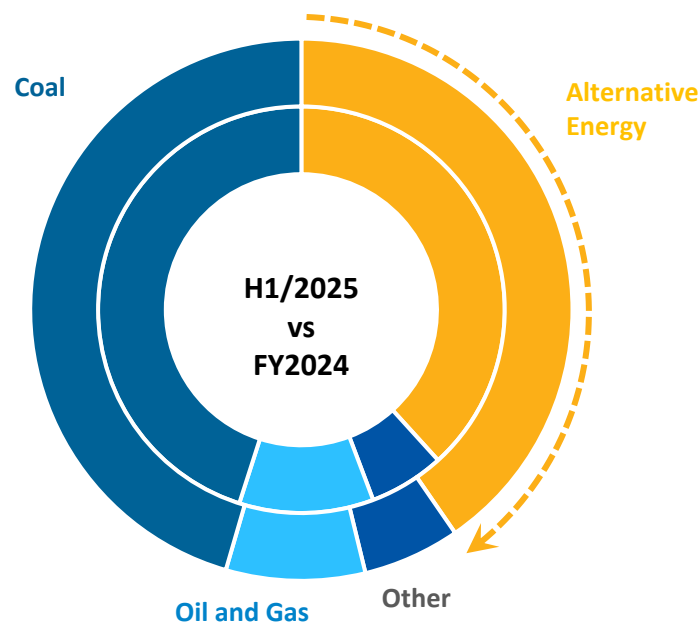
- Engage and collaborate with strategic suppliers to reduce GHG
- Target 25% scope3 (Category 1 & 3) GHG reduction 0.3 MtonCO₂ by 2030
- Collaborate with customers and suppliers to provide GHG reduction practice and support through Supply Chain Decarbonization seminar



Participants by **299*** individuals

ESG as a core of business practices throughout all operations

SCGP energy ratio



9M/2025: **Alternative fuel¹ 38.6%**
of total fuel sources

Sustainability ratings & reward

No.	Agency	Scale (best to worst)	Latest update
1	S&P Global	100 - 0	87/100 Score² Top 1% S&P Global ESG score in Containers & Packaging sector 2024 (Sep 2024)
2	CDP	A - F	Climate A-/ Forest B/ Water B (Feb 2025)
3	ecovadis Business Sustainability Ratings	Platinum - Bronze	Platinum 89/100 (May 2025)
4	SET AAA ESG Ratings 2024	AAA - BBB	Rating at ' AAA ' (Dec 2024)
5	FTSE RUSSELL An LSEG Business	5 - 0	Rating score increased to 4.1 score (Jun 2025)
6	MSCI	AAA - CCC	Rating at ' A ' (Dec 2024)
7	SUSTAINALYTICS	Negligible - Severe	Low Risk (May 2025)
8	Bloomberg	10 - 0	6.58/10 (Aug 2025)

1-5 are active ratings, 6-8 are passive ratings

Carbon Footprint of Products (CFP) & Carbon Footprint Reduction (CFR)

Provide Carbon Footprint of Products (CFP) Certification both by TGO and private declaration by SCGP



Carbon
Footprint
of Products



Carbon
Footprint
Reduction



Copy paper



Foodservice
packaging

75

Products

6

Products

Cradle-to-grave assessment¹



Pulp & paper



Packaging
paper



Polymer
packaging

180 130

Products

Products

16 9

Processes for fiber packaging

Cradle-to-gate assessment¹



Fiber packaging

CFP platform utilization to extend coverage in Thailand & overseas products



- Carbon Footprint Calculation Software developed by SCGP
- 50% time savings for CFP certificate application

Private declaration Certificates and Labels



This packaging is CFP
certified by SCGP

Fulfill sustainable packaging demand and support communities

Innovative recyclable products



Fest Redi Pak



Mono material
spout pouch



Recyclable mono
material bag



rPET homecare
packaging

- Develop multi-layer **mono material** for **easy-to-recycle** which retain high protection & high impact resistant properties
- **Increase usage of recycled resin and recycled PET (rPET)** as part of raw materials to polymer packaging production, reducing the use of virgin resin



SCGP is committed to

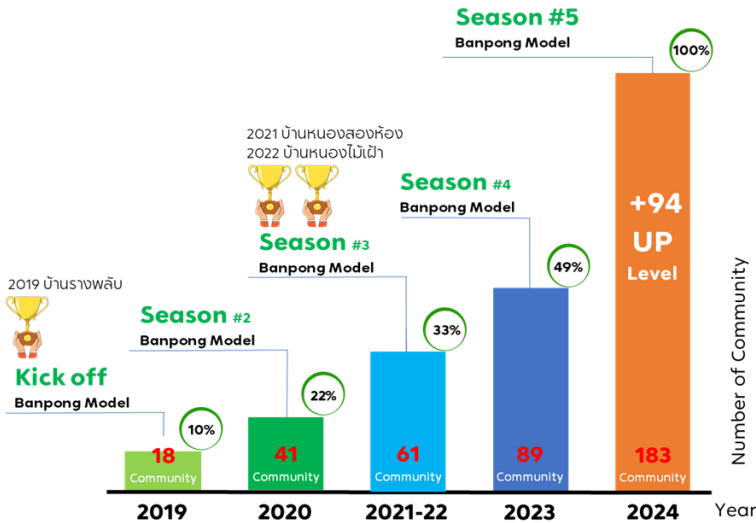
Engineer packaging products through co-creation with customers, aspiring to achieve

100%

recyclable, reusable, or composable packaging by **2030**

Zero waste community

Banpong model expansion



Benefits to Community



Continuous Evaluation of ESG Key Metrics and Targets



ENVIRONMENT

Emissions

Reduce greenhouse gas emissions Scope 1 and 2 against 2020 base line both Thailand and abroad

Targets 25% by 2030 Net Zero by 2050
As of Dec'2024 17.5%

Water

Reduce water withdrawal

Targets 35% by 2025
As of Dec'2024 27.3%

Recyclability

Engineer packaging products through co-creation with customers, aspiring to achieve

Targets 100% by 2030
As of Dec'2024 99.7%



SOCIAL

Employees

Health & Safety : Occupational Illness and Disease Frequency Rate

Targets 0 case / 1,000,000 Hours Worked
As of Dec'2024 0.289 case / 1,000,000 Hours Worked

Human Rights

Proportion of female employees in all management positions

Targets 24% by 2025
As of Dec'2024 23.3%

Communities

Community Satisfaction Index

Targets 90%
As of Dec'2024 97%



GOVERNANCE

Board Composition

Independent Directors

Targets >50%
As of Dec'2024 58%
(3 out of 12 directors are female)

Product Stewardship

Sales revenue which comes from products, services, and solutions that received the SCG Green Choice label

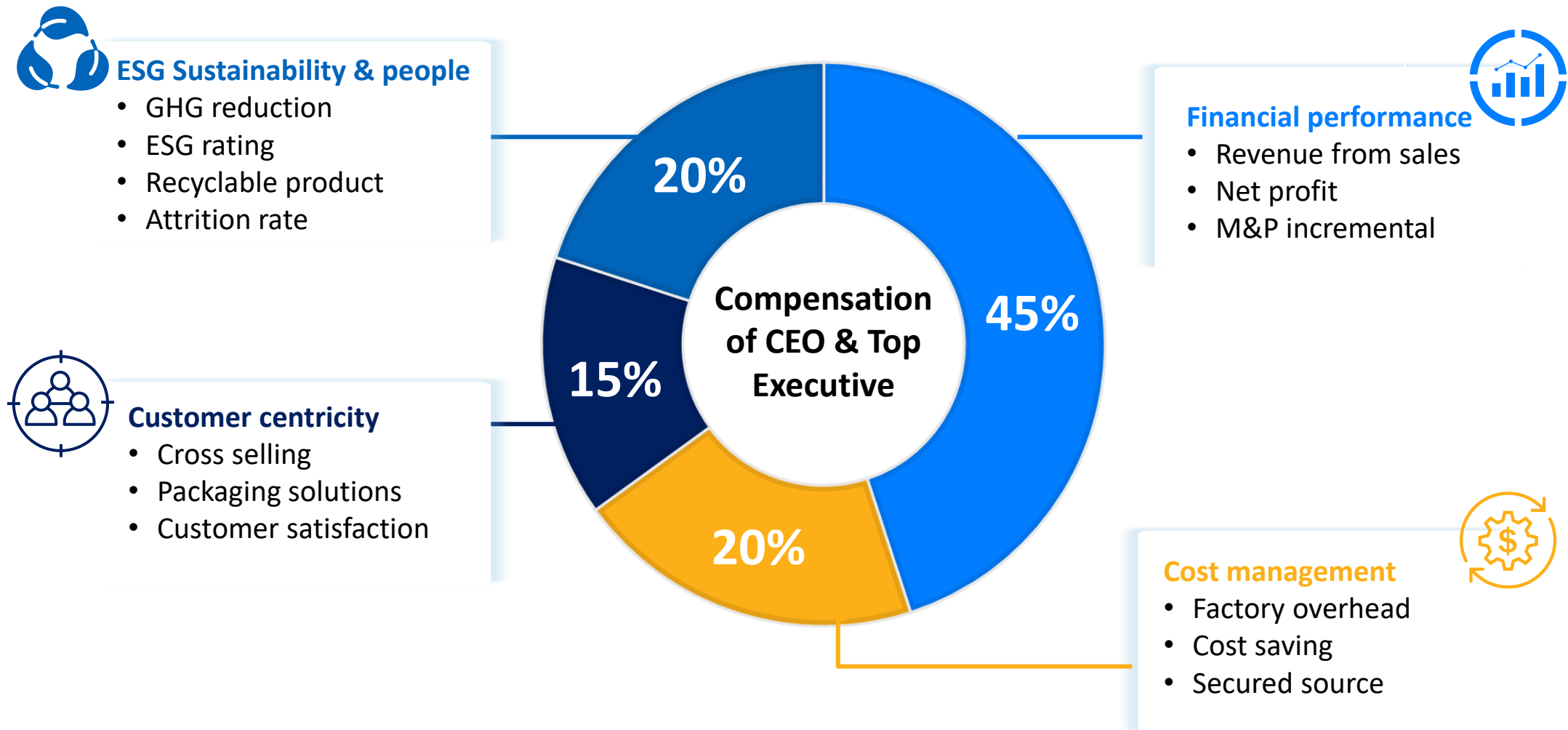
Targets 66.7% by 2030
As of Dec'2024 59%

Supply Chain Stewardship

Suppliers that pass the ESG Risk assessment

Targets 100%
As of Dec'2024 100%

Notable focused KPI matrix for the company and management





THANK YOU

FOR MORE INFORMATION,
PLEASE CONTACT INVESTOR RELATIONS,
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