INVESTOR MEETINGS

Month of November 2022





Business highlights: Q3/2022



M&P and organic expansion

Together with Peute, Jordan would enhance SCGP's sourcing capabilities & international network of recovered materials



Innovation & packaging solutions

Successful fundraising (Series A) of Dezpax foodservice packaging online platform



Sustainability

Received top-tier rating in Global Container & Packaging from DJSI (S&P Global)



Operational excellence & synergies

Increase renewable & alternative energy portion to 30.5%¹ of total energy sources

Proactive management

Macro environments in Q3/2022



Weak demand from China economy

- Drought in the South led to shortage of energy & disruption of manufacturing sectors (~27% of GDP)¹
- Overall sluggish market led to production downtime
- Prolonged property sector crisis (~30% of GDP) 1



Continuation of freight rate decline

Normalization of supply & demand for containers



Prolonged hyperinflation & interest rates hike

Rise in cost of debt, FX volatility & lower consumers' disposable income



Escalation of climate changes expedite ESG concern

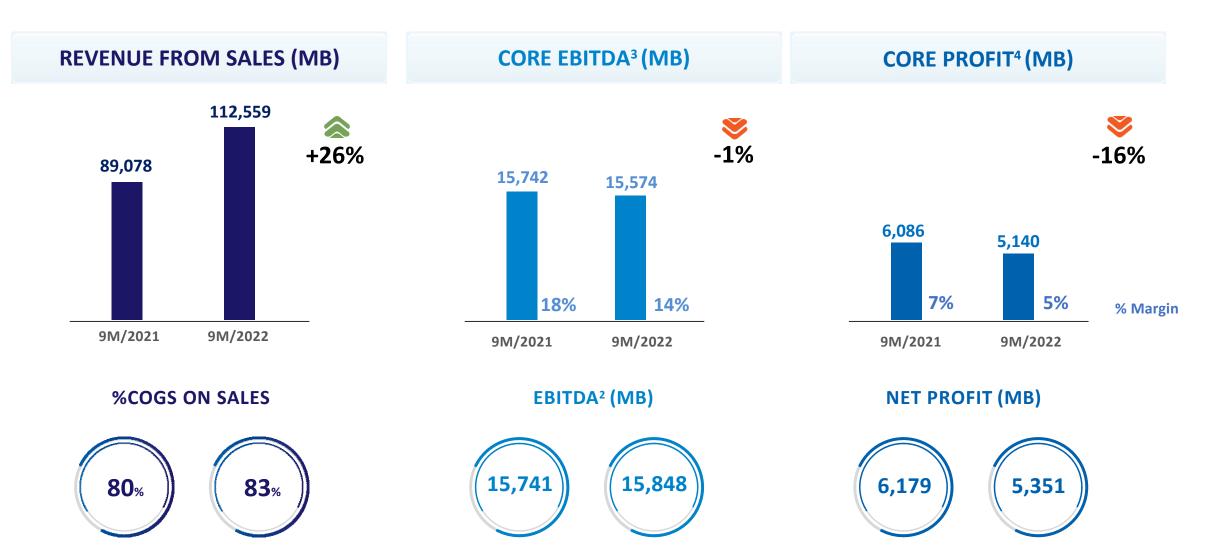
Shifts in weather patterns disrupt supply chain & the economy

Focused internal efforts

- 1 Well-planned cash & CAPEX management with strategic M&P to pursue quality growth
- Augment portfolio optimization & operational excellence while stabilize supply chain; diversification by the addition of new export markets
- Enhance customer values through distinctive capabilities of research, development, and innovation (RDI investment approx. 0.3% on total revenue in 9M/2022)
- Continuous improvement on ESG with target to reach 100% recyclable, reusable, or compostable packaging in 2025 and 20% GHG emission reduction within 2030²

Consolidated key financials: 9M/2022¹

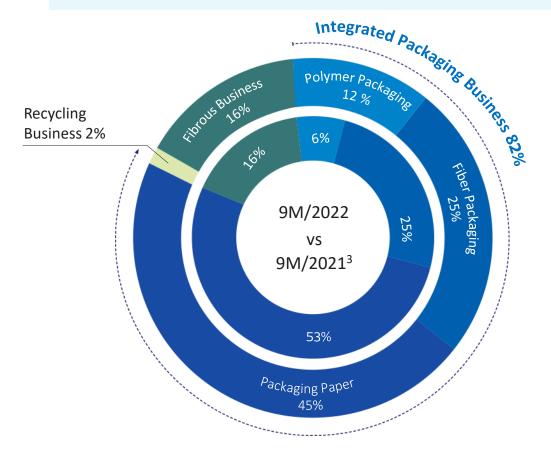
Revenue growth from business expansions while yoy earnings affected by higher raw material & energy costs



SCGP's revenue portfolio: 9M/2022¹

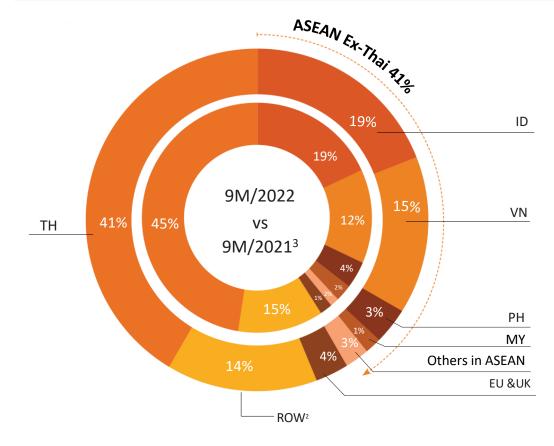
Continuous expansions focusing on attractive fast-growing segments & markets with addition of revenue from recycling business

REVENUE FROM SALES BY BUSINESS UNITS



Fiber & Polymer packaging increased to 37% of total

REVENUE FROM SALES BY END DESTINATIONS

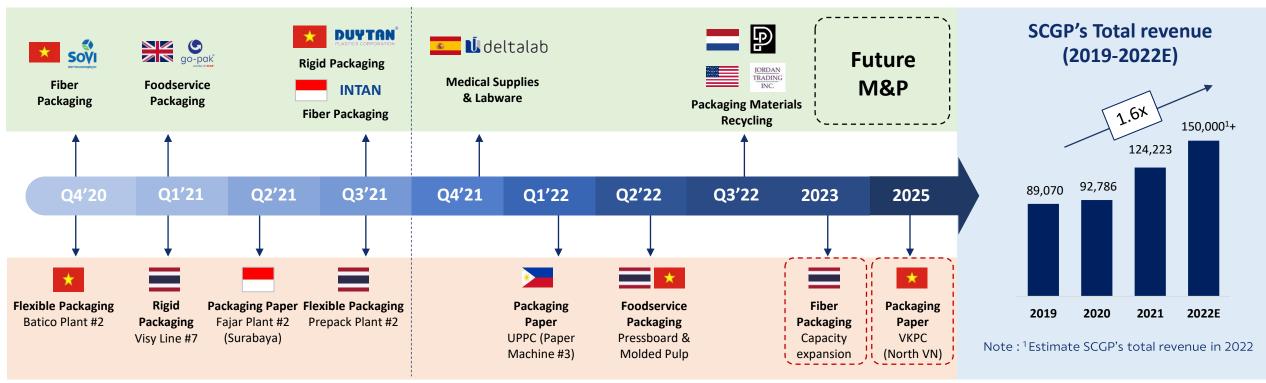


ASEAN Ex-Thai increased to 41% of total

Key growth drivers

Fuel up future growth with high quality M&Ps and organic expansions

7 M&Ps

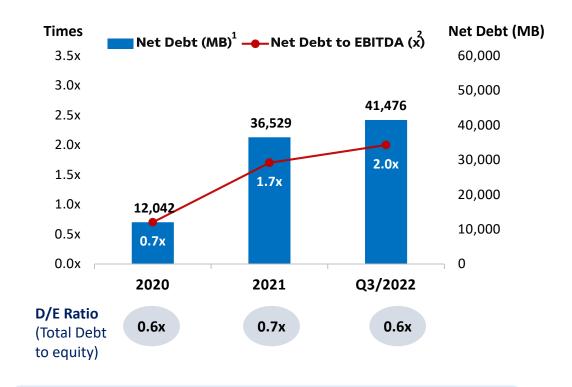


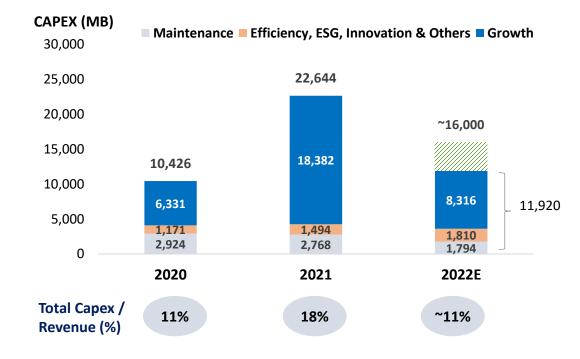
8 Organic Expansions

M&P deliver incremental revenue ~30,000 MB/Y (from 2020 to 2022E)

Ongoing Projects

Strong balance sheet with ample CAPEX plan for growth

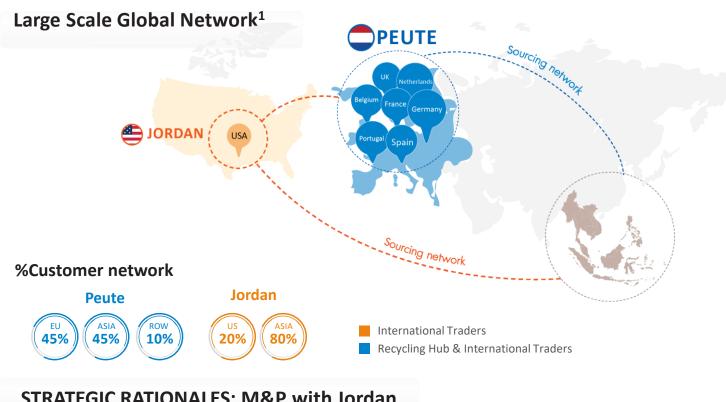




- Cash & cash under management of 10,171 MB and Interest-bearing debt of 51,647 MB with average cost of debt of 2.50% for 9M/2022 and 3.30% for Q3/2022
- Net debt to EBITDA was increased to 2.0x due mainly to investment activities.

- Growth CAPEX includes 1) M&Ps of Peute&Jordan 2) remaining of Duy Tan's earn-out payment and organic expansion
- CAPEX plan of approx. 20,000+ MB in 2023
- With current industry landscape, expected commercial startup of VKPC3 is extended to 2025

M&P of International recycling business (Netherlands & USA)



STRATEGIC RATIONALES: M&P with Jordan



Reinforce packaging materials recycling business while strengthen strategic raw materials to support long-term growth



Together with Peute, the M&P in Jordan would enhance global network of SCGP's recycling business.



Direct access to source of high quality American Old Corrugated Containers ("AOCC")

Potential synergy throughout the value chain



Sourcing of recovered materials

Diversify & expand sourcing network within major supplier regions



Recycling process

Enhance recycling operations with best practices across EU, US and ASEAN



Raw materials

Secure reliable supply to capture fast-growing external demand and also for internal use



SCGP's ASEAN operations

Freight and backhauling management to enhance logistics efficiency

Continuously offer sustainable & innovative consumer solutions

Foodservice packaging online platform





 Dezpax's successful Series A fundraising from ORZON Ventures and Next Ventures, with the goal to enhance distribution channels, broaden customer base and technology development

Healthcare network expansion



 Broaden Deltalab's customer network in TH&ASIA through partnership with three leading distributors

ESG achievements



- Received top-tier rating in Global Container & Packaging from Dow Jones Sustainability Indexes (DJSI) by S&P Global
- Selected as a member of Thailand
 Sustainability Investment (THSI) in 2022
- Rating improvement on MSCI from BB to BBB

Progressing toward 150,000 MB topline with innovative consumer solutions

Strategic M&P to pursue consumer linked growth while fulfill evolving needs in healthcare, medical supply and labware



Enhance margin with portfolio optimization along with distinctive capabilities in research, development & innovation

Elevate ESG practices throughout all operations with emphasis on stakeholders' engagement



APPENDIX

For more information, please contact
Investor relations, SCG Packaging Public Company Limited
" or 02-586-2939

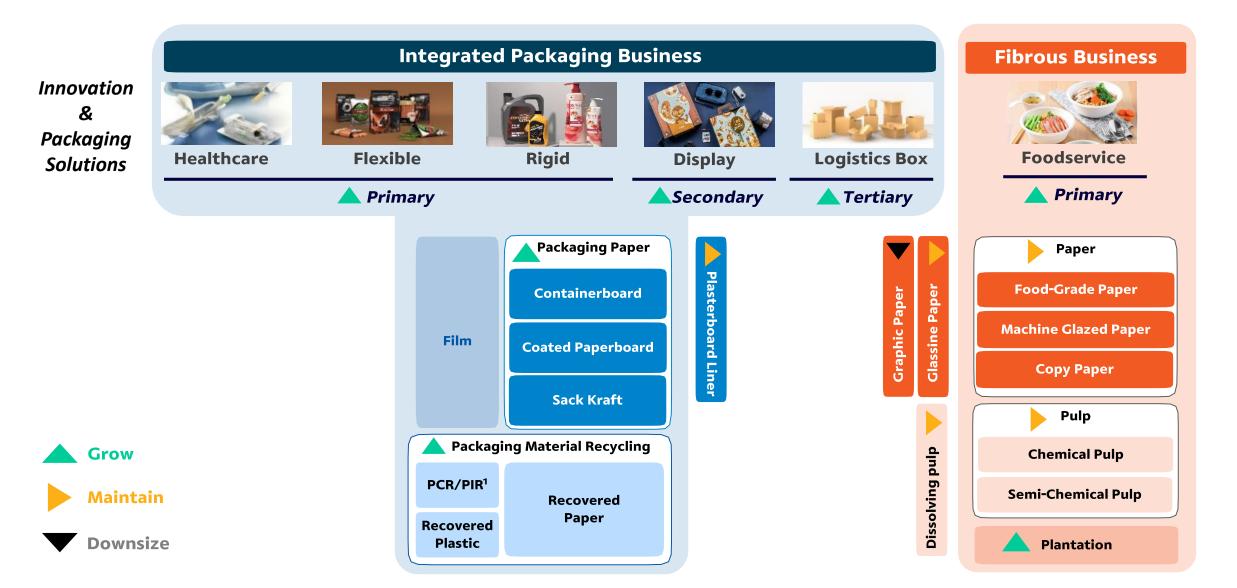
SCGP Vision 2025

Double business size > 200,000 mTHB by 2025



SCGP Business model

Broad diversification of product & service offerings with fully integrated supply chain



SCGP strategic moves toward quality growth

1

M&P and Organic Expansion

Growing the Core



Enhance leadership position of packaging paper in PH



Fiber packaging TH: strengthen customer network & integration with upstream

Break out with new business



Fulfil surging needs of healthcare & medical supply

2

Innovation & Packaging Solutions

Expand to Adjacent Fields

OptiBreath®



Develop packaging technology for shelf-life extension



Leverage proprietary knowhow in tissue cultivation to develop medical herbs

3

Sustainability



Recyclable mono material bag

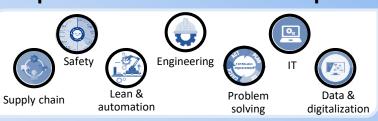


Products made from 100% rHDPE1

- 100% recyclability of packaging in 2025 & enlargement of recycled contents
- GHG reduction roadmap toward Net Zero 2050

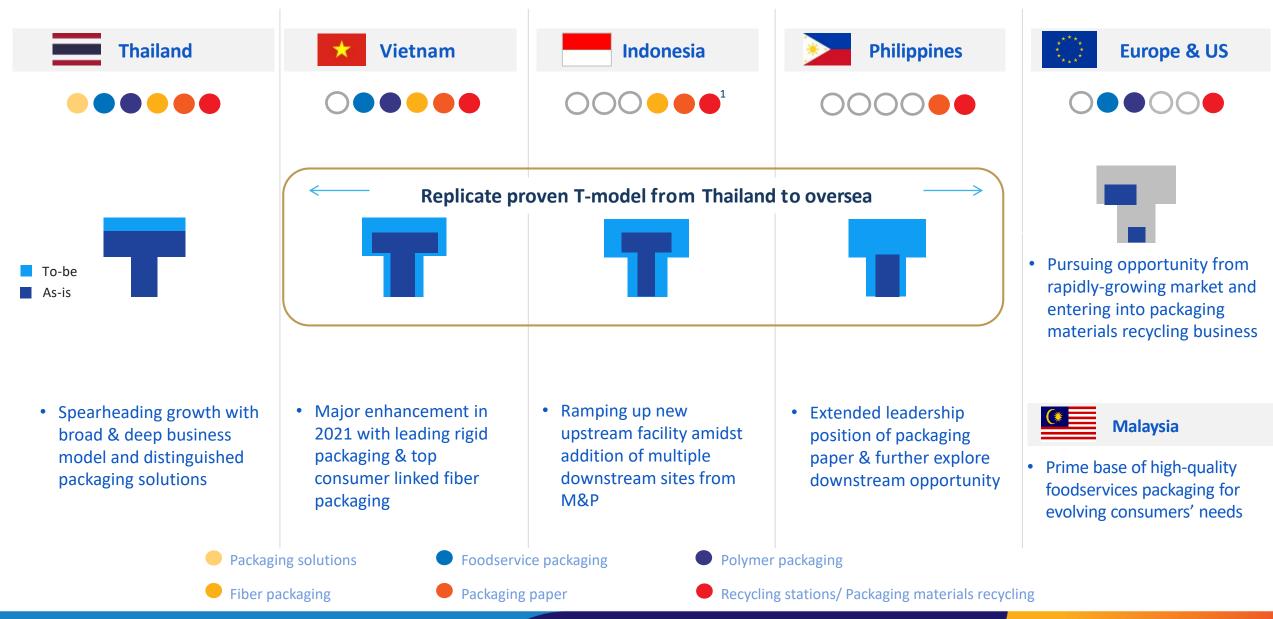
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Operational Excellence & People

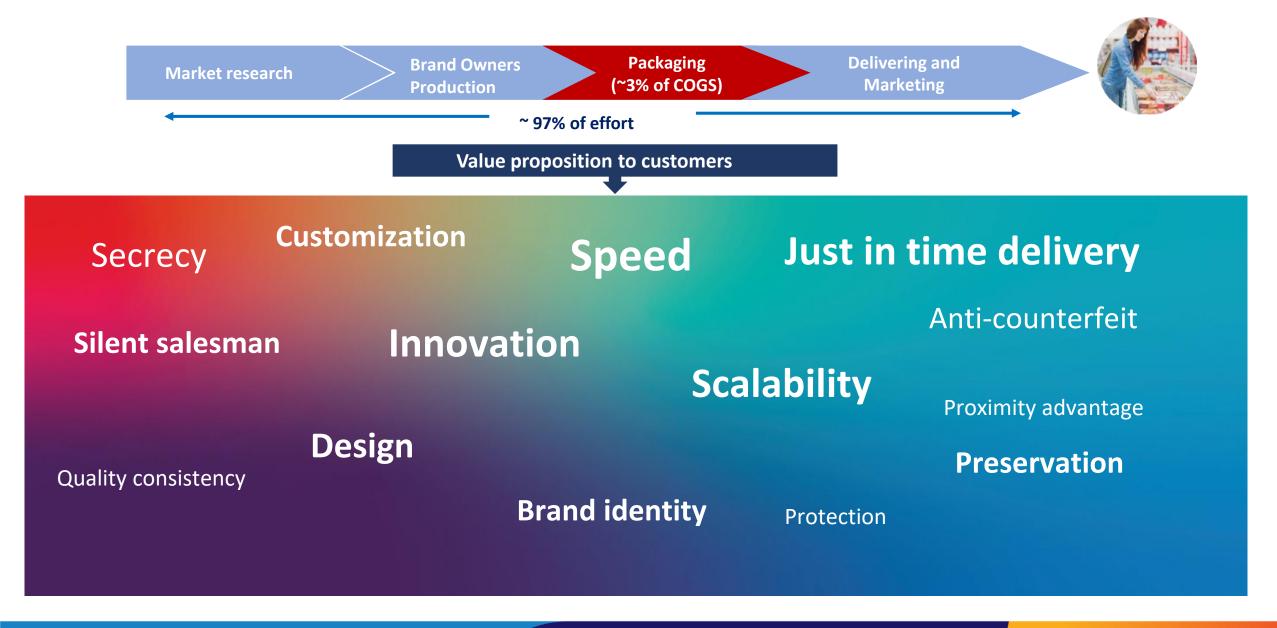


- Strengthen center of Operational Excellence regionally
- Proactively re-design operational process with automation & technology

Pursue long-term growth, focusing on consumer-linked segments



Packaging is an essential part of customer's value chain



SCGP's business operations in ASEAN, Europe and USA



Production facilities

9 Countries

Integrated Packaging Business

Consumer & performance packaging



13 plants

3 countries (TH,VN, Spain)

Fiber packaging



29 plants
3 countries (TH,VN,ID)

Packaging paper



8 plants

4 countries (TH,VN,PH,ID)

Fibrous Business

Foodservice packaging

Pulp & paper



6 plants

4 countries (TH,MY,VN,UK)

Recycling Business

Packaging material recycling



1 plant

2 countries (Netherlands, USA)

Our strategic directions are intact

Growth Opportunities



GDP +1-2%

Packaging demand growth¹



Ample ASEAN's consumption

growth opportunity compared to developed market



CAGR 6-8%²

ASEAN's healthcare spending potential growth (Deltalab)



E-commerce growth 20%³



Rise of demand for sustainable packaging

Key Efforts

1. Expand consumer-linked topline

- Strengthen business model: B2B2C & B2C
- Tailor-made solutions offering

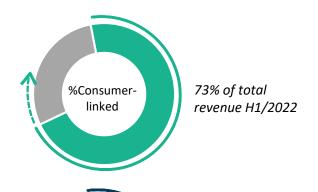
2. Enlarge growth in ASEAN & Beyond

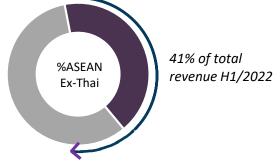
- Business expansion: Organic and M&Ps
- Value-based offerings

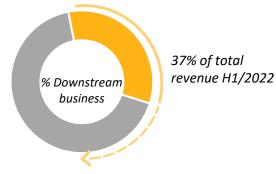
3. Enhance bespoke downstream business

- Capture evolving high growth segments
- Broad & Deep fortification

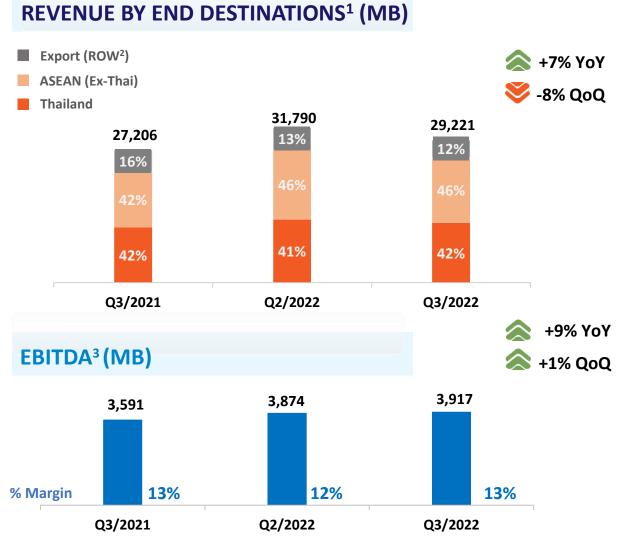
Future Portfolio







Integrated packaging business



*Excluding earn-out, EBITDA for Q2/22 and Q3/22 would be 4,249 and 3,830 respectively

Revenue: YoY increased mainly from price improvement and M&Ps

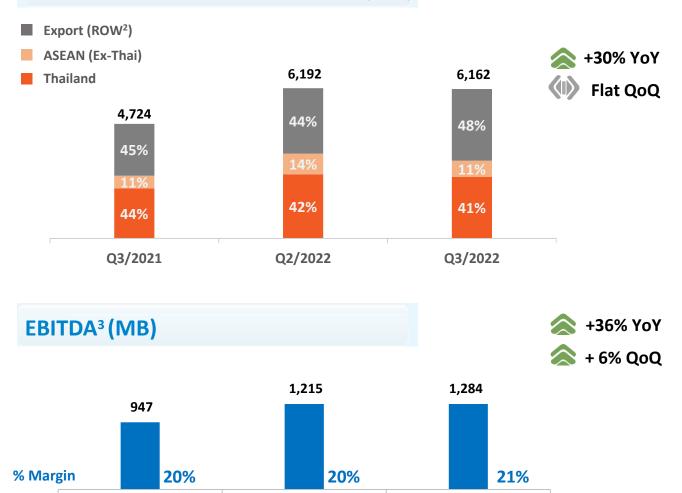
- Polymer packaging: QoQ declined mainly from weaker demand of durable goods and certain exports to US & EU. Meanwhile consumer packaging improved in preparation for year-end activities
- Fiber packaging: QoQ sales increased mainly from overall price improvement, while sale volume dropped due to softer demand of nonfood products
- Packaging paper: QoQ sales declined as ASEAN export was affected by weak demand in China. Export networks were expanded, to South Asia. Domestic sales related to non-essential goods also decreased.

EBITDA: YoY improvement driven by Polymer & Fiber packaging

- Slightly increased QoQ. Excluding extra items, decrease in EBITDA was due to weaker sales volume
- Energy costs continued to be at heightened level while recovered paper prices and freight rates have been improving from the middle of the year onward

Fibrous business

REVENUE BY END DESTINATIONS¹ (MB)



Q2/2022

Q3/2022

Revenue: YoY increased from improved selling price and foodservice packaging sales

- Foodservice packaging: QoQ increased driven by tourism recovery, which benefited quick-service restaurants, along with additional sales from new capacity of pressboard & molded pulp
- Paper: QoQ sales slightly decreased from weaker demand during low season
- Pulp: QoQ declined from softened dissolving pulp sales to China, while domestic sales dropped amidst inventory management at user levels

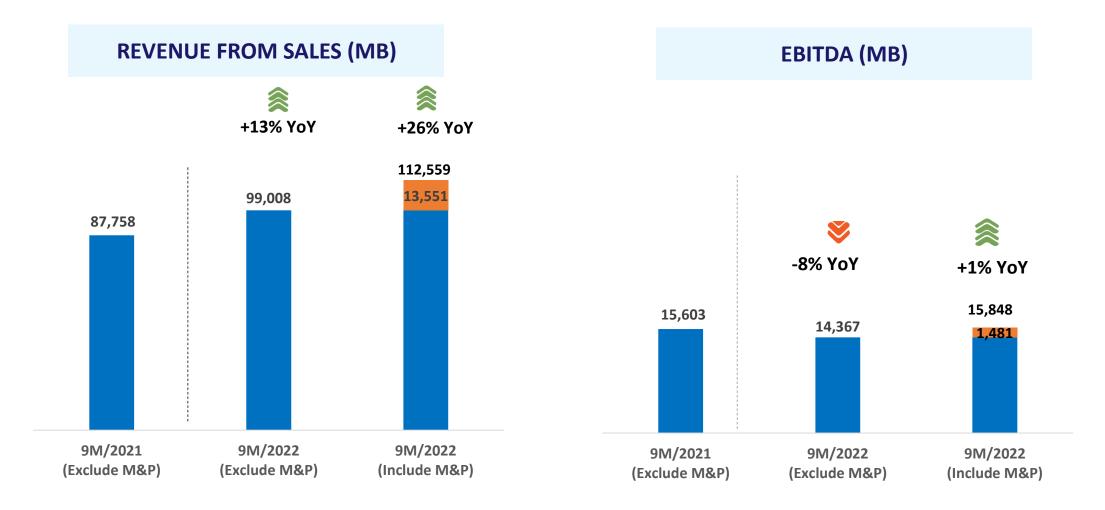
EBITDA: YoY improvement driven by higher paper demand

 QoQ increased from extended high market price of pulp and lower freight costs

Q3/2021

9M/2022 movement

Excluding M&P¹, revenue grew YoY organically while EBITDA dropped amid higher overall costs



Note:

^{1.} M&P: Duy Tan, Intan group, Deltalab, Peute and Jordan

Core profit & Net profit: Q3/2022¹

Unit: MB	Q1/21	Q2/21	Q3/21	Q4/21	Q1/2	22 Q2/22	Q3/22	YoY
Core profit (after NCI)	2,263	2,287	1,536	1,358	1,72	22 1,906	1,512	-2%
Key Items (after Tax & after NCI)								
1) FX Gain/Loss from loan, derivatives & investment	56	111	280	(99)	2	22 346	244*	
2) Company restructurings	(35)	-	-	7	(9	5) -	-	
3) Changes to local regulations	-	-	-	(107)			-	
4) Expenses related to M&Ps transactions	(73)	(137)	(35)	(115)		9 (10)	(18)	
5) Others	(76)	2	-	1,071		- (386)	99**	
Total	(128)	(24)	245	757	(6	4) (50)	325	
Net profit (after NCI)	2,135	2,263	1,781	2,115	1,65	58 1,85 6	1,837	+3%

^{*} FX gain mainly from cross-currencies intercompany loans

^{**}Major portion from the adjustment of earn-out provision of Intan in accordance with the share purchase agreement

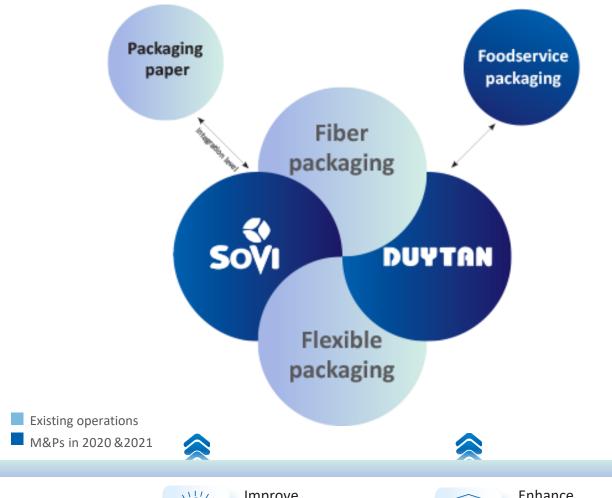
Synergy from M&Ps

Continuous collaboration to maximize synergy value with approx. total of 1,000 MB per year (not incl. cross-selling)

	PajarPaper	VISY	SOVI	G go-pak [®]	DUYTAN' PLASTICS	INTAN	M deltalab	P	JORDAN TRADING INC.
Revenue synergy									
Enhance consumer-linked portfolio		•	•	•	•	•	•		
Improve cross-selling	•	•	•	•	•	•	•		
Expand to high growth segments				•			•	•	•
Operational synergy Strengthen raw material sourcing Finance cost savings	•	•	•	•	•	•	•	•	•
Production optimization	•		•			•			
Know-how & others									
Leverage best practices & technology	•		•	•	•	•	•	•	•
Management collaboration	•	•	•	•	•	•	•	•	•

Realization of post M&P synergies in Vietnam

Doubling revenue size while bolting on synergy along with enhanced value offering to customers



M&P Synergies



Foodservice packaging

Cross-selling Duy Tan products with Go-Pak's customers in US market



Polymer packaging

- Expand to new customer segments via Duy Tan's network of leading MNCs & retailers
- Cross-selling with Batico and SOVI



Fiber packaging

- Increase consumers-linked revenue from 68% to 80%¹
- Logistic optimization across multiple locations



Packaging paper

• Enhance internal integration level from 30% to 52% with the enlarged VN fiber packaging operation



Improve operational excellence across operations

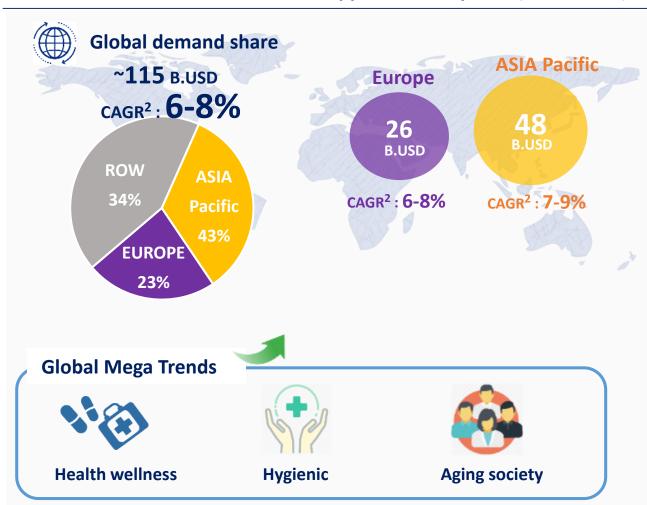


Enhance packaging solutions & designer community

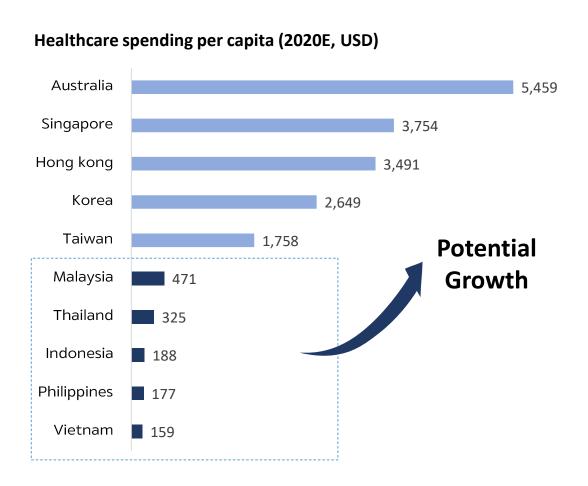
How Deltalab enables SCGP entry to healthcare & medical supplies industry

Growth opportunities in Asia Pacific market

Related healthcare & medical supplies industry size¹ (Billion USD)



High growth market opportunity¹



Elevate SCGP's customers & products portfolio

Potential Segments



Medical Supplies & Consumer Healthcare







Growth Opportunities in Medical Space



SCGP Product Serving

Building on SCGP's consumer solutions capability...









Integrated packaging solutions for food industries

In-depth collaboration with customers to provide packaging solutions along end-to-end business chain



Integrated packaging solutions for FMCG industries

Offer convenience solutions with variety of products & prompt response to customer's requirements

Customer trends and key requirements



Environmental concern

- Customer's target to go green within 2030
- Sustainability & Recyclability



Change of distribution channel

- E-commerce packaging
- Track & trace and logistic protection

Product Offering to Customers



- Blister card
- Heat-transfer label design





- G-flute & Offset folding
- Shelf-ready
- FybroZeal

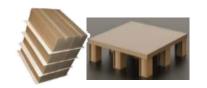




- On-demand design service
- Ezy box
- Unique barcode & QR code



Sustainable logistic box



- Anti-slip
- PP Honey comb (Cushion)



Marketing display

Fulfil emerging demands of sustainable packaging: Recyclable and recycled

Innovative recyclable products









Recyclable mono material bag

 Develop multi-layer mono material for easy-to-recycle which retain high protection & high impact resistant properties

Increase recycled contents



Pet care products made from 100% rHDPE1



rPET homecare packaging

 Increase usage of recycled resin and recycled PET (rPET) as part of raw materials to polymer packaging production, reducing the use of virgin resin



Target

The volume of recyclable, reusable, or compostable packaging

100% from the volume of total packaging by 2025

Performance 2021

The volume of recyclable, reusable, or compostable packaging

99.7% from the volume of total packaging

Well-defined targets and execution plans toward Net Zero in 2050

Strategy & targets in 2030 (20% GHG reduction)





1. Renewable & Low Carbon energy

- Increase plantation area for biomass
- Increase biomass usage in existing and new boiler
- Solar capacity expansion to 52MWp within 10 years



2. Energy Efficiency

Packaging paper plant efficiency improvement



31

3. Carbon Offset

- Plantation for carbon credit 9,120 hectare
- Carbon capture utilization & storage

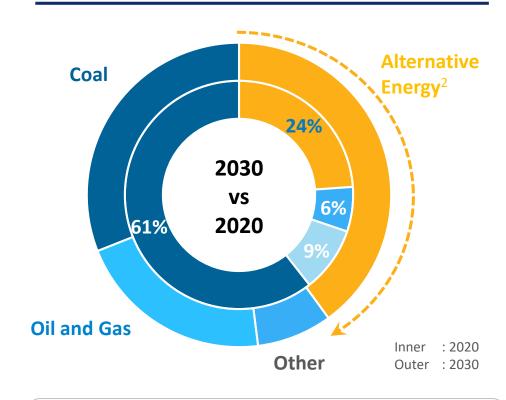
Reduce

(80%)1

Removal

(20%)1

Energy ratio



9M/2022: Coal 56.8% and alternative energy 30.5% of total energy sources

Continuous development to enlarge renewable energy sources

Relentless pursue of alternatives for efficiency improvement

Increase Renewable Energy Portion





- Continuous increase in the proportion of alternative **energy sources** (biomass fuel, biogas, and solar energy) to 30.5%¹ in 9M/2022
- Ongoing **expansion of solar power generation** capacity with an additional 10.0 MWp within Y2022 (19.4 MWp as of Sep'22 from 11.8 MWp in 2021)

Continuation to more Advance Technology



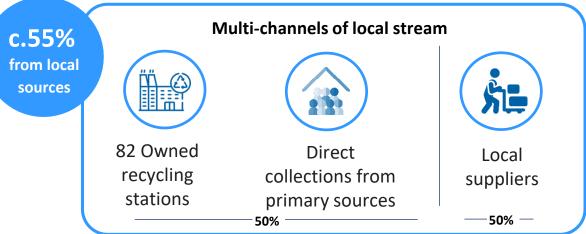


- Focusing on best environmentally friendly technology through torrefaction process technology by replacing fossil **fuels with bio-carbon** (biomass, agricultural residues)
- Ongoing study to pursue **pilot-scale** torrefaction and combustion

SCGP's circular model and diversified raw material sources



95%¹ of raw material of packaging paper is Recycled Paper



c.45% network

Diversified import sources from US, EU, Japan, Oceania



Waste management

Recycling Hub

nternational

International Traders End Users (Paper mills)

M&P of international recycling player

Ever-expanding collaborations with recycling partners at multiple levels



Drop points

Volume Kg/Year



145



Key Project Highlights:

Government

- SCGP x The Ministry of Industry 80 Years of Ministry of Industry, 8,000 Kg. of Recycling and Returning to the Society
- **SCGP x Thai post Rebox to school projects:** Turn recycled waste into tables and chairs for border patrol police schools' students

Customers

SCGP x Uniglo Set up drop points at Uniglo to collect waste, convert to paper based furniture, and donate to UNHCR in Ratchaburi and Kanchanaburi



Influencing community & consumer on sustainable waste management

Zero waste community model since 2015

Key objectives:

- Reduce waste and increase incomes from waste management
- Expand zero waste model to other areas where SCGP's plants are located, and share zero waste knowledge to other communities across the country

No. of participated communities









Develop Zero Waste Products for Communities



"Khudin by SCGP" organic fertilizer capsule



 Reduce food waste, transform into organic fertilizer



 Won notable design award from the Design excellence award 2022 (Demark)



Water conservation pond

Bring water back to reuse



Food waste and grease separator

Reduce drain clogs, use the water and grease for additional benefits

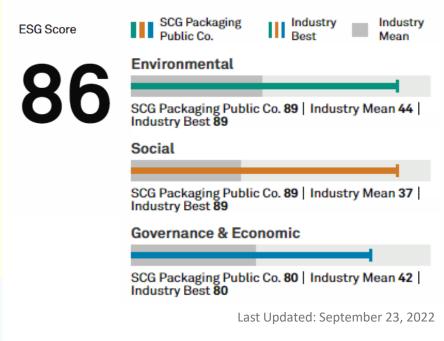
Continuous evaluation of ESG key metrics and targets

			Targets	As at Dec'2021
	Emissions	Reduce greenhouse gas emissions Scope 1 and 2 against 2020 base line both Thailand and abroad	20% by 2030 Net Zero by 2050	2.4%
69	Water	Reduce water withdrawal	35% by 2025	26.3%
Environment	Recyclability	Volume of Recyclable, Reusable or Compostable packaging	100% by 2025	99.7%
	Employees	Health & Safety: Occupational Illness and Disease Frequency Rate	0 case / 1,000,000 Hours Worked	0 case / 1,000,000 Hours Worked
		Human Rights : Number of human rights violation	0 case	0 case
Social	Communities	Community Satisfaction Index	90%	89%
	Board Composition	Independent Directors (3 out of 12 directors are female)	>50%	66%
	Product Stewardship	Sales revenue which comes from products, services, and solutions that received the SCG Green Choice label	66.7% by 2030	45%
Governance	Supply Chain Stewardship	Suppliers that pass the ESG Risk assessment	100%	100%

SCGP's sustainability ratings

No.	Agency	Scale (best to worst)	Update
1	S&P Global	100 - 0	Leading score in Global Container & Packaging for 2022
2	MSCI	AAA - CCC	Rating upgrade to 'BBB' in Sep 2022
3	FTSE4Good	5 - 0	First ESG rating at 3.7 score
4	THAILAND SUSTAINABILITY INVESTMENT 2020	-	Listed in SET THSI index
5	ecovadis Business Sustainability Ratings	Platinum - Bronze	Gold Medal
6	CIRCULYTICS	A - E	Grade B
7	SUSTAINALYTICS	Negligible - Severe	First assessment as Low Risk

ESG Awards & Recognitions













Notable focused KPI matrix for the company and management

Financial performance & Business growth

A) Revenue, EBITDA & Profit

 Essentials indicators for overall business growth, operational efficiency and profitability

B) ROE and ROIC

 Effectiveness related to the company's generation of long term value from the capital and shareholder's equity

% **ROIC**10
5
2019 2020 2021

2 Customer-centricity

A) % Revenue from packaging solutions

 Key measurements on progress of strategic direction to be solutions for customers and consumers

B) Customer Satisfaction score

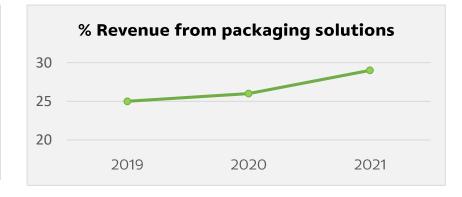
 Key indicators on how well a company's products or services meet customer expectations

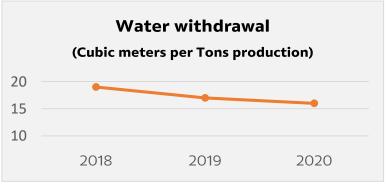


ESG & People

Measurements of how the company continuously develops sustainable value chain & business practices with focus on circularity

- GHG reduction
- Recyclable polymer products
- Water withdrawal reduction
- Employee engagement
- and more...





Annual capacity: Full year basis

Data as of 25 Oct 2022

Integrated packaging business	Unit	тн	VN	PH	ID	MY	ES	NL	US	Total	Incomin (not yet
Packaging paper	MT/year	1.85	0.50	0.45	1.80					4.60	Packaging Paper (0.37 MT/year)
Fiber packaging	MT/year	0.84	0.26		0.28					1.38	Fiber Packaging in (75,000 TPY)
Fiber packaging ⁴	Million m²/year	1,529	473		127					2,129	
Integration level (downstream/	upstream)	45%	52%		15%						
Polymer packaging											
Flexible packaging	Million m²/year	443	509							952	
Rigid packaging	Thousand tons/Year	27	116			_				143	
Medical supplies & labware	Million pieces/year						250			250	
Fibrous business											
Printing & writing paper & other	s MT/year	0.49								0.49	
Foodservice packaging	Billion pieces/year	2.43	4.00			3.00				9.43	
Recycling business (sourcing cap	pacity)										
RCP: Peute (NL) & Jordan (US)	MT/year							1.0	0.1	1.1	Peute: ongoing re Dordrecht to Albl nearby Rotterdan

Note: (For data in the table)

^{1.} Full-year basis without pro-rate from consolidation/start-up date

^{2.} Data included M&P of SOVI, Go-Pak, Duy Tan, Intan, Deltalab, Peute & Jordan

^{3.} Data included organic expansion of Batico#2, VEXCEL Line#7, FAJAR Plant#2, Prepack#2, UPPC#3, Pressboard & Molded pulp

^{4.} Calculated by assumption 1 ton of box: 1,820 million m² per year

Updated Information

		202	21		FY2021		2022		
	Q1	Q2	Q3	Q4	F1ZUZI	Q1	Q2	Q3	Oct
Market information ¹									
Testliner paper price: (USD/Ton CIF – ASEAN regional price)	541	512	475	530	515	535	520	480	435
AOCC prices: ASIA index (USD/Ton CIF - from US to Asia)	232	274	310	280	275	280	275	200	128
Spread: Testliner paper price vs AOCC Asia Index	309	238	165	250	240	255	245	280	307
Short fiber prices: China index (USD/Ton CIF - from US to China)	656	768	640	570	658	670	813	855	855
SCGP sales information									
Packaging paper sale volume ² - Million tons	1.08	1.07	1.09	1.07	4.31	1.06	1.05	0.93	
Fiber packaging sale volume ² - Million tons	0.24	0.24	0.25	0.28	1.01	0.28	0.27	0.25	
Polymer packaging sale volume ² - Thousand tons	11.67	13.52	18.22	35.23	78.64	31.81	34.21	30.87	
Fibrous business sale volume ² - Million tons	0.17	0.16	0.16	0.16	0.65	0.18	0.18	0.15	
%SCGP solutions & services of total sales	•		- 29%			•		28% —	

Note:

^{1.} Market data from company sources

^{2.} SCGP's sale volume before inter-segment elimination while already eliminated intercompany sales within same business unit which are managerial report basis



THANK YOU

For more information, please contact
Investor relations, SCG Packaging Public Company Limited
" or 02-586-2939