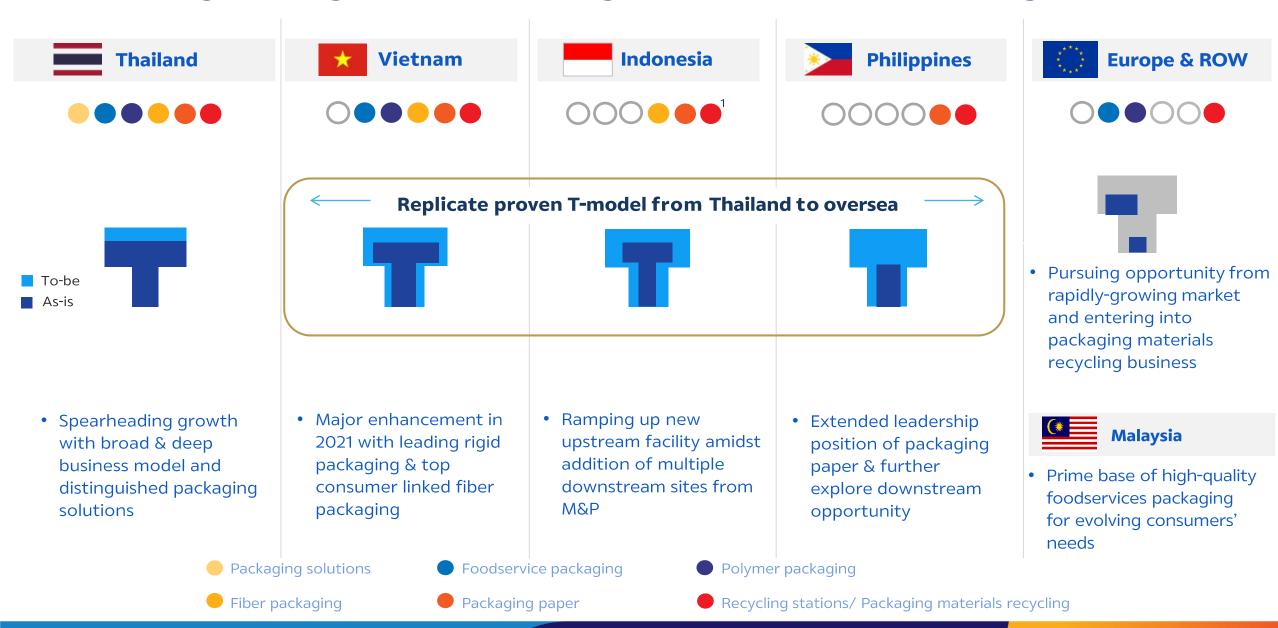




THAILAND FOCUS 2022

25 August 2022

Pursue long-term growth, focusing on consumer-linked segments



Progressing sustainably in all focused items

Q2/2022 Highlights

Quality Growth



Enhanced consumer-linked growth; broad & deep business model

- Q2/22: Expanded Fiber Packaging capacity in TH to serve the growing demand
- (Jul/22): Entered into the fast-growing international packaging material recycling business with 1 MT
 RCP-sourcing capability per year

Packaging Solutions



Augmented consumer solutions with strategic business partners

- Strategic investment in Imprint Energy to further develop technology for intelligent packaging
- Collaborate with KAO Industrial (TH) to provide end-to-end sustainable packaging solutions

M&Ps Synergies



Maximize value through business synergies

• Continuously pursue post-M&P integration. i.e. Duy Tan - enlarge cross-sellings with other operations in VN, Deltalab - expand new customer network in TH&ASIA

ESG

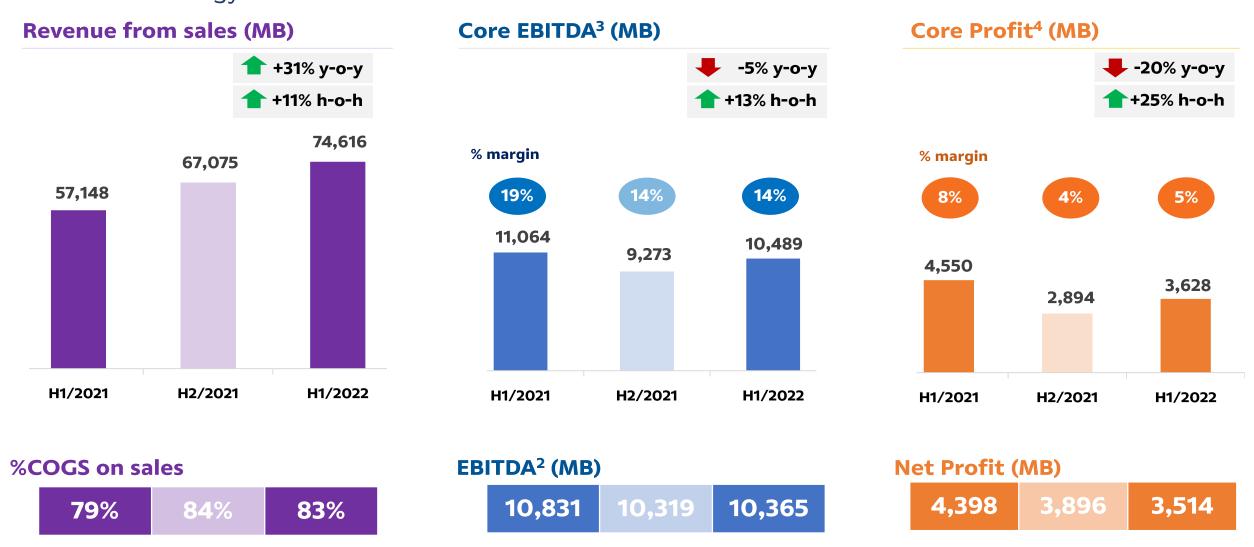


Emphasis on the development of innovative sustainable packaging

- Distinguished achievement in international sustainability award & certification (i.e. ISCC, Circular Mark)
- Progressive efforts toward ESG targets with focus on development of sustainable packaging & renewable energy sources

Consolidated Key Financials: H1/2022¹

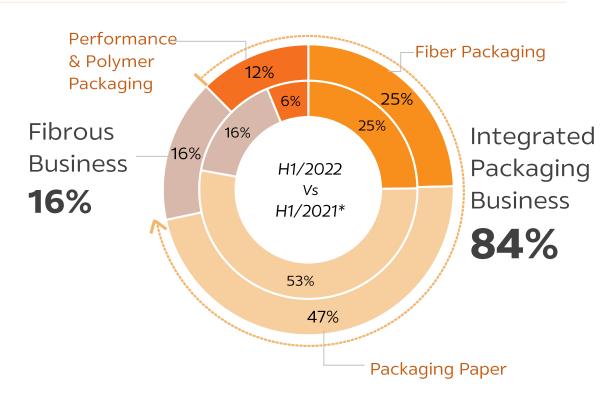
Strong revenue growth from business expansions while yoy earning was affected by higher raw material and energy costs



SCGP Business Portfolio: H1/2022¹

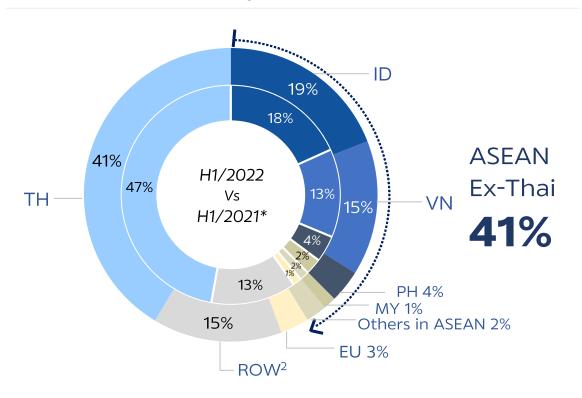
Continuous expansion focusing on downstream packaging & attractive fast-growing markets

Revenue from sales by business units



Enhanced downstream businesses: **37%** from 31% in H1/2021

Revenue from sales by end destinations



Growth of ASEAN Ex-Thai: **41%** from 39% in H1/2021

^{*} Outer pie chart:H1/2022 (Revenue 74,616 MB) Inner pie chart: H1/2021 (Revenue 57,148 MB)

Key Business Drivers

Fuel up future growth with high quality M&Ps and organic expansions



Expansion of Fiber Packaging in Thailand (SET Disclosure in May/2022)

STRATEGIC RATIONALES

- Capture growth opportunities and reinforce leadership position in Thailand
- Elevate production efficiency with the latest available technology
- Improve logistics cost competitiveness and services level of our supply chains

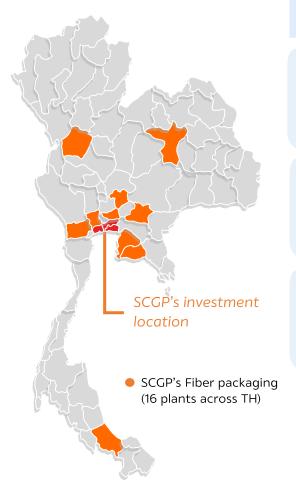
INVESTMENT DETAILS

Total investment: 2.450 MB

Additional capacity: 75,000 tons/year

Commercial start up: 2023

• Location: Samutprakarn and Samutsakorn



POSITIVE IMPLICATIONS FOR SCGP

Enhance our consumer-linked customer network & augment **packaging solutions** capabilities

Improve service level and process optimization within Fiber packaging business

Increase integration level with packaging paper business





M&P of Peute in the Netherlands (Deal completion in July/2022)

Strategic investment to pursue opportunities in packaging materials recycling business

STRATEGIC RATIONALES

- Enter into fast-growing international packaging material recycling business
- Fulfill the enlarging demand of recycled materials & evolving trend toward sustainability
- 3 Strengthen strategic raw materials supply to support long-term growth

INVESTMENT DETAILS

Existing location: Dordrecht, the Netherlands

Capacity: RCP 1.0 MT/Year and Recovered Plastics 0.1 MT/Year

Investment size: 78.19 M.EUR (Acquired 100%)

Financial performance Y2021:

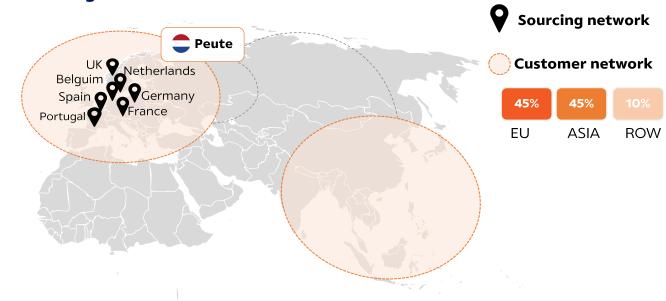
Revenue 249 M.EUR, Net Profit 3.2 M.EUR, and Assets 52 M.EUR

- Ongoing project to relocate the facility to Alblasserdam, which would double sourcing capacity & improve transportation efficiency
- CAPEX of 8 M.EUR, with expected completion in early 2024

Collections Consolidating, Quality Assurance & Trading Consuming Waste management Recycling Hub International Traders (Paper mills)

M&P of international recycling player

Peute's Large Scale Global Network



Circular Economy and Diversified Recovered Paper Sources

~95% of raw material for

packaging paper is Recovered Paper¹



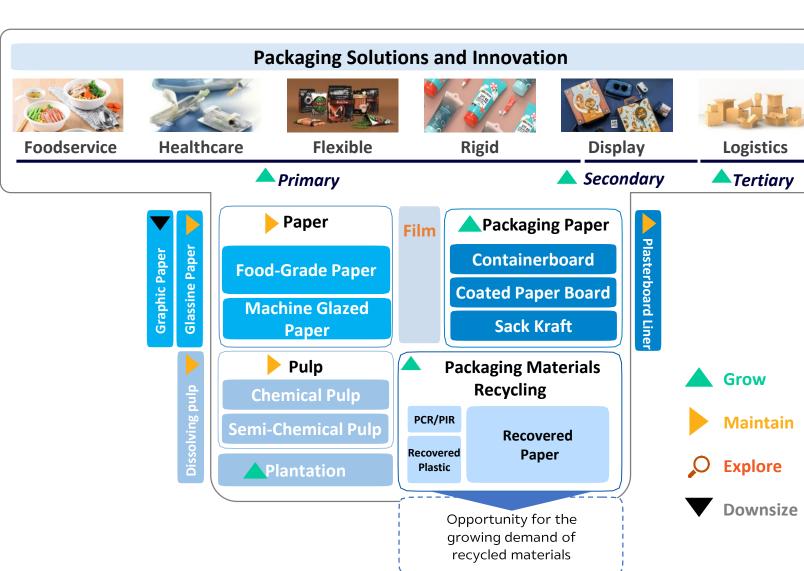
Direct collections from primary sources

Owned Local recycling suppliers facilities

55%

from local source





Synergy from M&Ps

Continuous collaboration to maximize synergy value with approx. total of 1,000 MB per year

	FajarPaper	VISY	SOVI	G go-pak [®]	DUYTAN° PLASTICS	INTAN	₫ deltalab	P)
Revenue synergy								
 Enhance consumer-linked portfolio 		•	•	•	•	•	•	
Improve cross-selling	•	•	•	•	•	•	•	
• Expand to high growth segments				•			•	•
Operational synergy								
Strengthen raw material sourcing	•	•		•	•		•	•
Finance cost savings	•	•	•	•	•	•	•	•
 Production optimization 	•		•			•		
Know-how & others synergy								
 Leverage best practices & technology 	•	•	•	•	•	•	•	•
Management collaboration	•	•	•	•	•	•	•	•

Highlight in H1/2022

Duy Tan

- ✓ Cross-selling i.e., Flexible packaging (Batico) and Fiber packaging (SOVI)
- ✓ **Financial synergy** from effective interest rate cuts

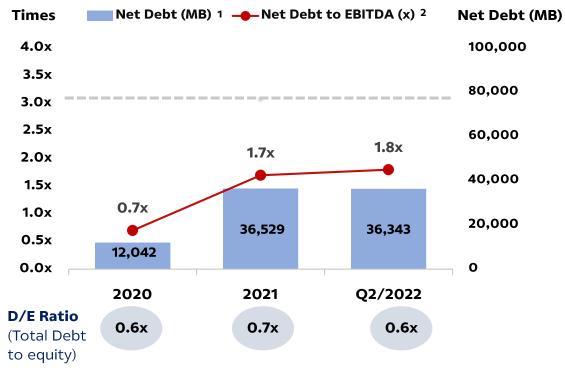
Deltalab

- ✓ Broaden customer network with Meditop (Signed distribution agreement) in TH
- ✓ Collaborative development to expand healthcare business in Asia

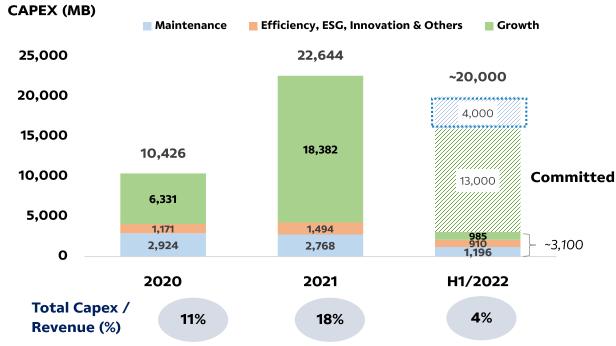
Peute

- ✓ **Entering into new business** following long-term strategic direction
- ✓ Enhance sourcing capabilities and secure raw materials

Strong Balance Sheet with Ample CAPEX Plan for Growth



- Cash & cash under management of 11,015 MB and Interest-bearing debt of 47,358 MB with a cost of debt of 2.60% in Q2/2022
- First SCGP's digital bond with 5,000 MB principal amount at 2.80% interest rate with A+(tha) rating from FITCH. Tenor is 2 years 10 months
- The Board of Directors of SCGP has approved H1/2022 interim dividend payment of 0.25 Bt/Sh (1,073 MB), which is payable on 24 Aug 2022 (XD-Date on 8 Aug 2022 and record date on 9 Aug 2022)



- CAPEX spending was approx. 3,100 MB in H1/2022, while the committed proportion approx. 13,000 MB includes;
 - a) M&P (mainly Peute and the remaining proportion of Duytan's payment) of approx. 6,500 MB
 - b) Organic expansion of flagship investment in North VN (Packaging paper production base) and fiber packaging in TH approx. 6,500 MB

Continuously Pursue Innovative & Sustainable Solutions

Innovative Thin-film batteries for **Smart Label Solutions**







- Strategic investment in Imprint **Energy** with Investment size: 3 M.USD (~105 MB for 3.3% shares), an access to advanced intelligence packaging for consumers
- Example: Track-and-trace applications in logistics, Medical devices, Pharmaceuticals, Agricultural, and IoT wearables

Collaboration for sustainable solutions & expansion of customer network



KAO-SCGP: Development on innovation & sustainable solutions for consumers with Kao Industrial (TH)











Broaden Deltalab's customer network in TH & ASIA with Meditop & Affinitech (Signed distribution agreement)

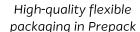
Recent Certification and Awards













Pet care products made from 100% rHDPE1

- **Recipients of ISCC PLUS**, the worldclass sustainability certification for organizations with superior carbon and sustainability management
- One of the first companies in TH with certified CIRCULAR MARK representing leadership in circular economy

Progressive efforts to enlarge renewable energy sources & enhance ESG-related activities

Increase Renewable Energy Portion

Natural Climate Solutions and Zero Waste Community









55,315 trees



 Continue to expand reforestation activities, with additional 21,800 trees in H1/2022 (+40% trees from 2021)

- Continuous increase in the proportion of renewable energy sources (biomass fuel, biogas, and solar energy) to 22.4% in H1/2022 (from 21.1% at the end of 2021)
- Ongoing expansion of solar power generation capacity with an additional 10.0 MWp within Y2022 (from 11.8 MWp at the end of 2021)



- Successful expansion of the Banpong Community Model, with an additional 19 communities (during 2021-H1/2022).
- Current total number of participated communities is 60 with aim to triple within 2023

Progressing toward 2022 revenue target of 150,000+MB with confidence

Strategic M&P and organic expansions to strengthen packaging operation from upstream to downstream



Fulfil the evolving customers' and consumers' needs with innovative and sustainable packaging solutions

3 Emphasis on ESG commitment throughout all businesses



For more information, please contact Investor relations, SCG Packaging Public Company Limited "SCGP_invest@scg.com" or 02-586-2939

SCGP Vision

"A leading multinational consumer packaging solutions provider through innovative and sustainable offerings"

Growth Aspiration

Quality Growth



with progressive financials

Customer Solutions



Top-of-mind for innovative and sustainable packaging

ESG Leader



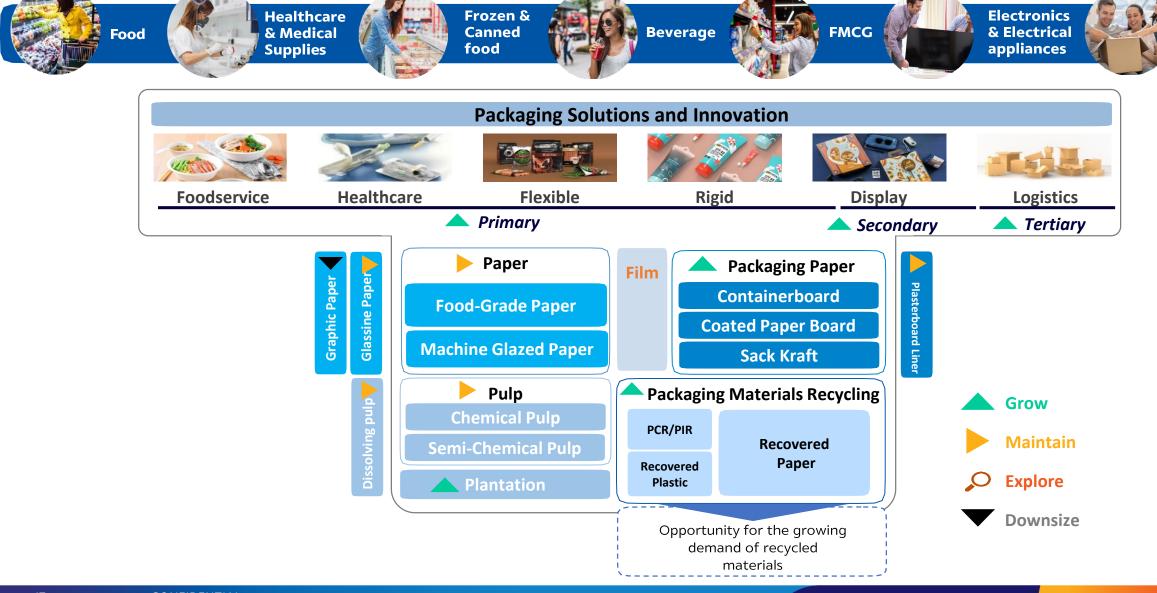
focus on sustainable packaging and practices

Global Management Platform:

Building foundation toward becoming a global company

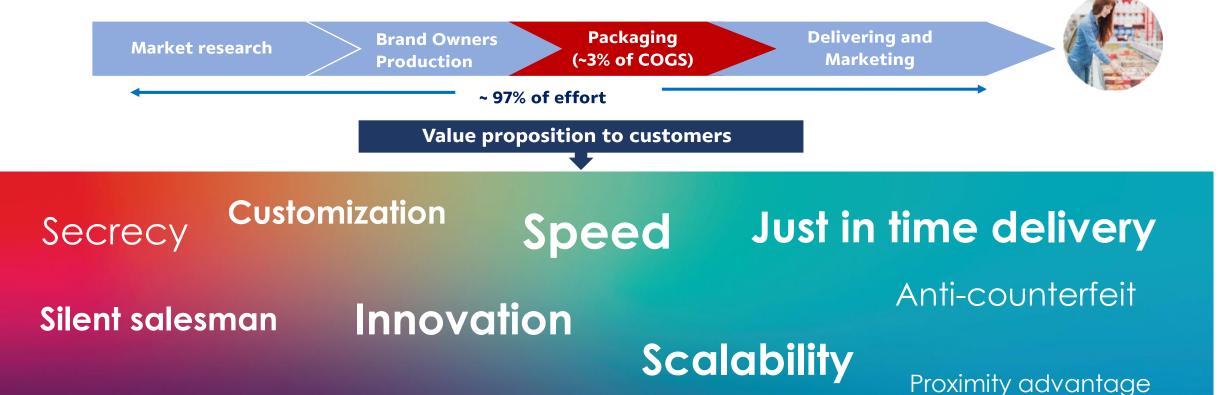
Unique Approach to Growth Platform

Enhance margin stability: wide horizontal offerings & deep vertical integration



E-commerce

Packaging is an essential part of customer's value chain



Design

Quality consistency

Brand identity

Protection

Preservation

SCGP's Business Operations in ASEAN and Europe



- **Production 57** facilities
- **Countries** 8

Integrated Packaging Business

Performance & polymer packaging



13 plants 3 countries (TH,VN, Spain)

Packaging paper



8 plants 4 countries (TH,VN,PH,ID)

Fibrous Business

Foodservice packaging

Pulp & paper



6 plants

4 countries (TH,MY,VN,UK)

Fiber packaging



29 plants 3 countries (TH,VN,ID)



Recycling Business

Packaging materials recycling



1 plant 1 country (Netherland)

Our strategic directions are intact

Growth Opportunities



GDP +1-2%

Packaging demand growth¹



Ample ASEAN's consumption growth opportunity compared to developed market



CAGR 6-8%²

ASEAN's healthcare spending potential growth (Deltalab)



E-commerce growth 20%3



Rise of demand for sustainable packaging

Key Efforts

1. Expand consumer-linked topline

- Strengthen business model: B2B2C & B2C
- Tailor-made solutions offering

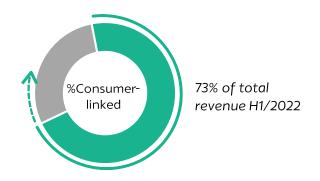
2. Enlarge growth in ASEAN & Beyond

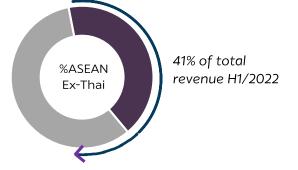
- Business expansion: Organic and M&Ps
- Value-based offerings

3. Enhance bespoke downstream business

- Capture evolving high growth segments
- Broad & Deep fortification

Future Portfolio

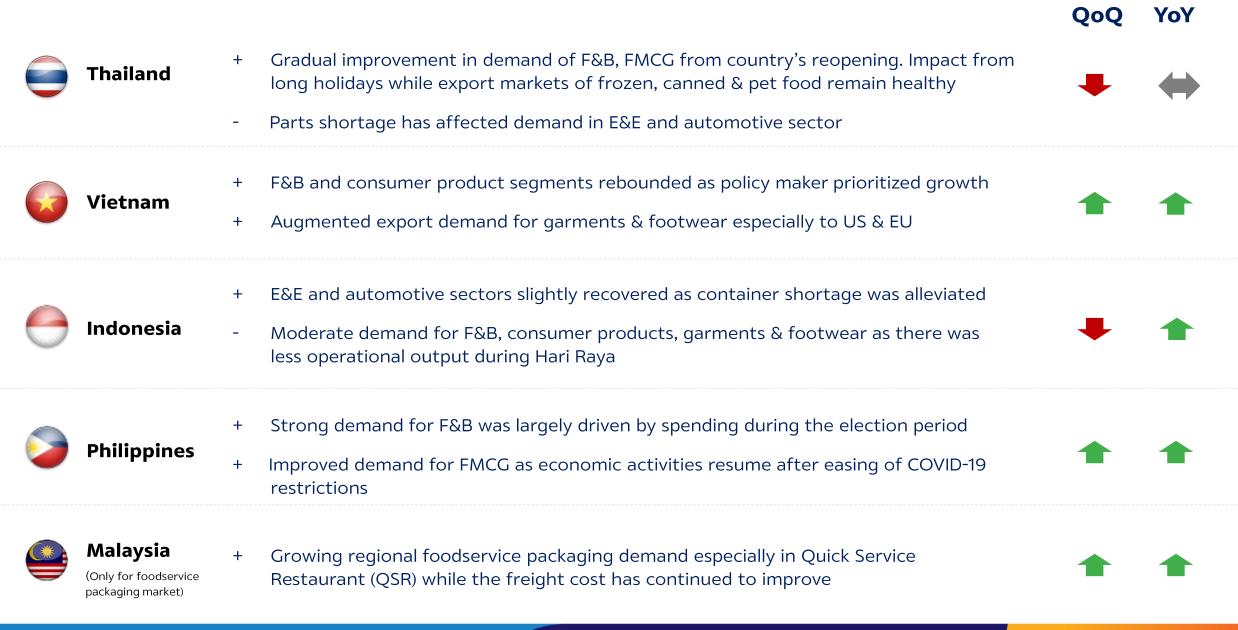




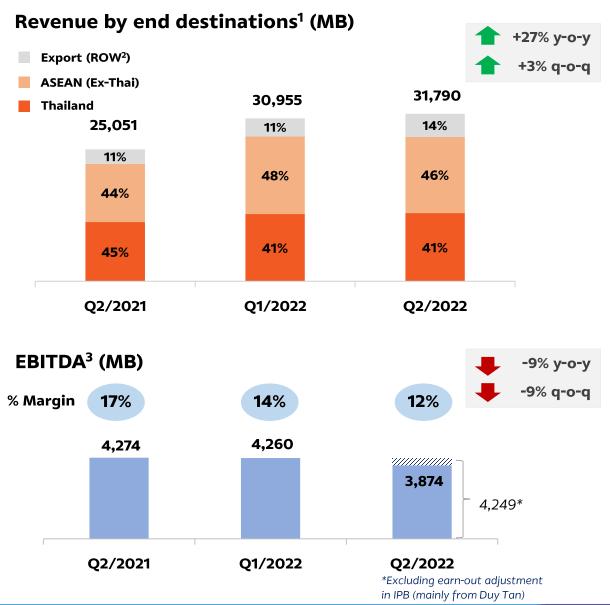


37% of total revenue H1/2022

ASEAN Q2/2022: Market Highlights



Integrated Packaging Business



Revenue: YoY growth was driven by pricing improvement, consumer-linked M&Ps, and organic expansions

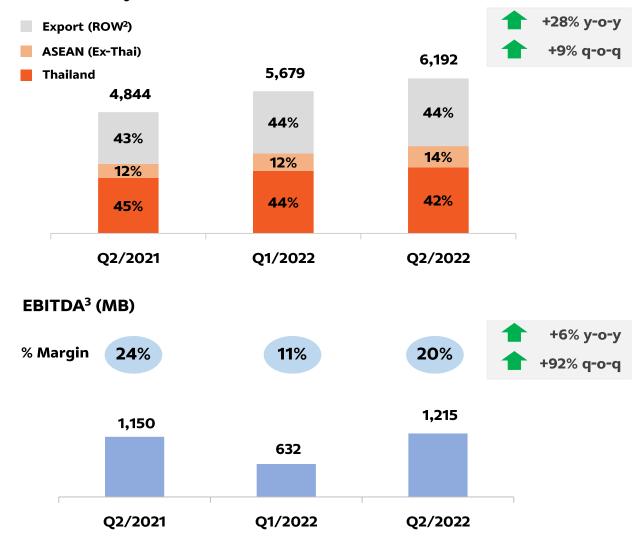
- Performance & Polymer Packaging: QoQ increased especially in FMCG, F&B, and pet food segments, while selling price adjustments continued
- **Fiber Packaging:** TH&ID sales dropped QoQ due to softened demand during holidays, while VN sales growth was supported by the improving demand for F&B exports
- **Packaging Paper:** QoQ growth mainly from ramping up of PH's new paper machine and overall price adjustment, while stagnated China's demand was bottomed out in Q2'22

EBITDA: YoY decline amidst challenging cost headwind across industries

QoQ EBITDA declined mainly from the rise of energy cost and non-recurring earn-out adjustment, while core EBITDA margin was still maintained by active cost management and the increase of product price across the board

Fibrous Business

Revenue by end destinations¹ (MB)



Revenue: YoY increased with major effect from rise in sale volumes of all products

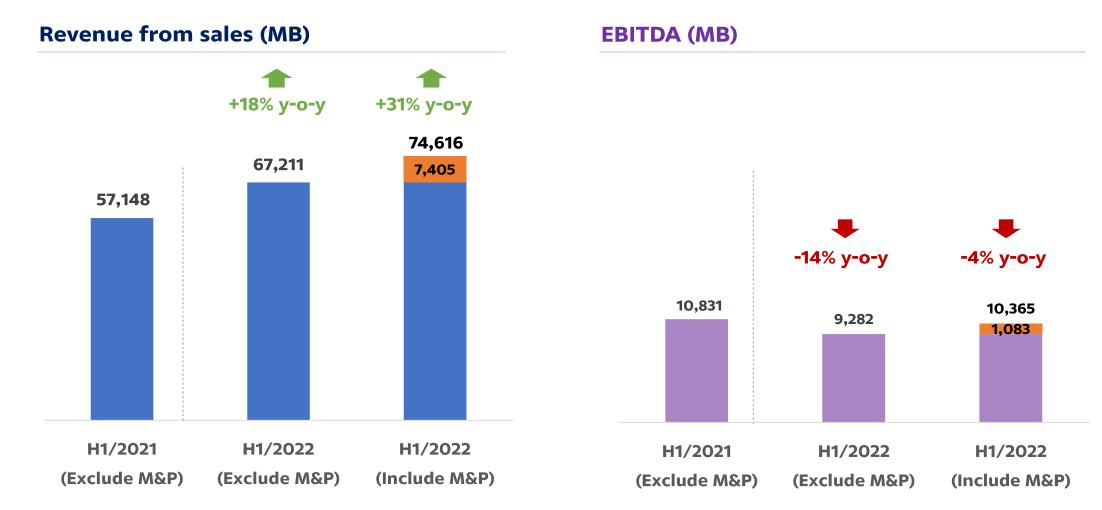
- Foodservice Packaging: QoQ higher sales volume mainly from new pressboard capacity. Price improvement along with growing demand from country's reopening
- Paper: QoQ revenue was slightly increased as there was a rise in prices of paper chain, while sale volume declined as demand was affected by long holiday in TH along with internal efforts to maximize pulp sales volume
- **Pulp:** Revenue grew QoQ from surging regional prices with continuous internal efforts on product portfolio optimization

EBITDA: YoY increase was supported by the improvement in paper chain's EBITDA and higher products price in all categories

 QoQ margin expansion was largely related to pulp market price and improving freight cost for export products

H1/2022 movement

Excluding M&P¹, revenue grew YoY organically while EBITDA dropped amid global cost upturn



Note:

1. M&P: Duy Tan, Intan group, and Deltalab

Organic Expansions to Strengthen Leadership Position



Pressboard & Molded pulp (1,838 million pieces/year, +25%¹)

- Commercial sales of pressboard to export markets
- Commissioning Molded pulp machines (TH operation) in Jun'2022



Accelerate global foodservice packaging



Packaging paper (370,000 Ton/year,+75%¹)

- Under EIA & land preparation process
- Commercial start-up is expected in 2024



First SCGP new production base in North VN





 $(75,000 \text{ Ton/year}, +5\%^1)$

 Commercial start-up is expected in 2023



Reinforce leadership position in TH

Maximize value through M&P synergies

Customers Networks

- Enlarge fast growing consumer-linked portfolio
- Extend footprint in potential markets

Operational excellence

- Improve operational efficiency & production optimization
- Expedite future expansions

M&P Synergies

Cost Savings

- Pool sourcing of raw materials
- Financing optimization

Know-how

- Leverage best practices & technology across operations
- Management knowhow & collaboration

Highlighted synergies from M&Ps



- Obtained leading MNC portfolio
- Catalyst for Green Carton Technology adoption



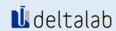
- Expanded customer network to global F&B brands
- Enabled organic expansion to serve growing demand



- Doubled performance & polymer packaging business size
- Completed one stop packaging solutions for SCGP in Vietnam



- Strengthen consumer-linked portfolio
- Reinforced vertical integration with FAJAR



- Entered into fast growing labware & medical supply market
- Opportunity to leverage know-how to ASEAN

M&P of Deltalab in Spain



To leverage SCGP consumer solutions to the medical supplies & labware segment

Strategic Rationale:

- 1 Elevate SCGP's customers and products portfolio & enrich global services capabilities
- 2 Establish essentials foundation for future expansion in high growth Asia Pacific market
- 3 Add synergy to related fundamental of existing productions

Key Financial (FY2020)

SCGP M&P of 85% stake

Revenue : approx. 73 Million Euro (~2,800 MB) **Total assets** : approx. 54 Million Euro (~2,100 MB)

Deal closing: Dec 2021 (Financial performance consolidation from Dec 2021 onward)

Company information

Establishment: 1976

Locations : HQ in Barcelona, Spain

: 2 Product sites in Barcelona & Madrid

: 4 Distribution centers in Barcelona, Madrid,

Valencia, and Murcia)

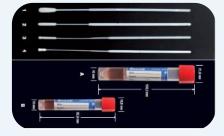
Highlight products



Cold (cryogenic) storage system for vaccine & molecular biology



Blood collection tubes & micro tubes



Swab test set



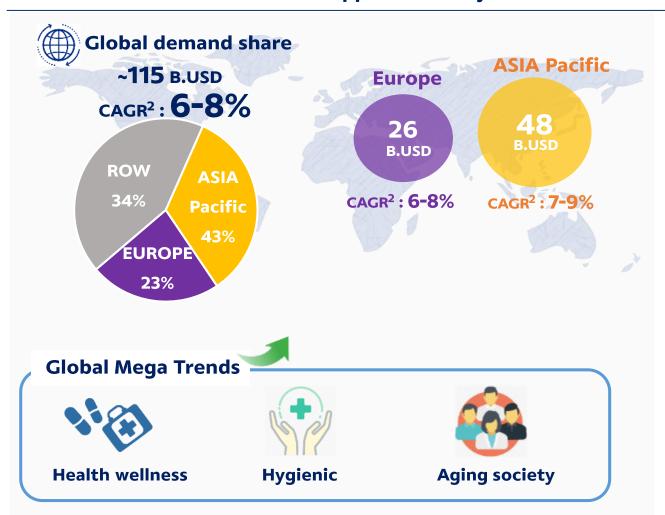
Liquid containers & tubes for vacuum system

Over 15,000 SKUs & 250 million pieces per year

How Deltalab enables SCGP entry to healthcare & medical supplies industry

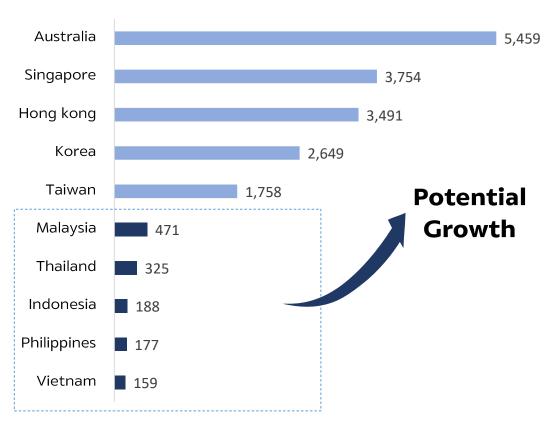
Growth opportunities in Asia Pacific market

Related healthcare & medical supplies industry size¹ (Billion USD)



High growth market opportunity¹





Elevate SCGP's Customers & Products Portfolio

Potential Segments



Medical Supplies & Consumer Healthcare







Growth Opportunities in Medical Space



SCGP Product Serving

Building on SCGP's Consumer Solutions Capability...









Integrated Packaging Solutions for Food Industries

In-depth collaboration with customers to provide packaging solutions along end-to-end business chain



Integrated Packaging Solutions for FMCG Industries

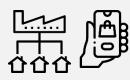
Offer convenience solutions with variety of products & prompt response to customer's requirements

Customer trends and key requirements



Environmental concern

- Customer's target to go green within 2030
- Sustainability & Recyclability



Change of distribution channel

- E-commerce packaging
- Track & trace and logistic protection

Product Offering to Customers



- Blister card
- Heat-transfer label design





- G-flute & Offset folding
- Shelf-ready
- FybroZeal

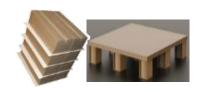




- On-demand design service
- Ezy box
- Unique barcode & QR code



Sustainable logistic box



- Anti-slip
- PP Honey comb (Cushion)



Marketing display

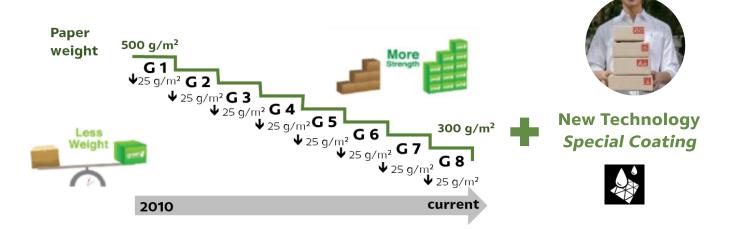
Sustainable Packaging: G-Technology

Looking at the entire supply chain, our in-house R&D team has developed innovative technologies since 2010 that utilize "Less" raw material for "More" benefits to customers and to the earth

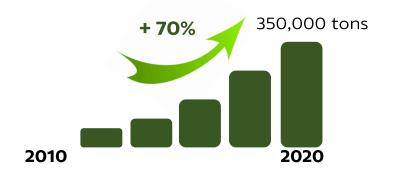


advantage

Grow market share



Green Carton Sales Volumes with 1,200 Customers in 2020



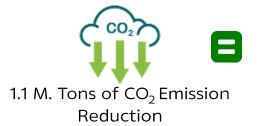
With 70% green carton sales volumes increase, we are able to save ...

30 M. trees





43 Sa-med Island





220 Hours of CO₂ Emission in BKK

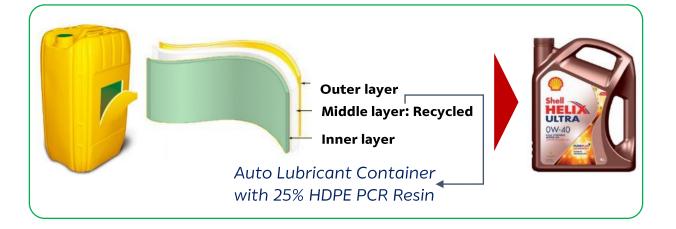
Pioneering Breakthrough of Sustainable Packaging: Recyclable & Recycled

1

Innovative Recyclable Products



Increase Recycled Contents



(Example of SCGP products)

 Develop multi-layer mono material to be easy to recycle while retaining high protection & high impact resistant properties

 Increase usage of recovered plastic as a supplement raw material to performance & polymer packaging production and reduce the use of virgin resin

Elevate Net Zero Pathway via Science-based targets

Progressive effort toward long term goal with 2.4% GHG reduction achieved as of the end of 2021

2020 Base year

2030

20% Reduction

2050

Net Zero

Reduce

(80%)1

 Increase renewable energy²

2. Low-Carbon Production



Biomass &
Biomass Torrefaction



Biomass Power Plant



Biogas (Methane gas system)



Energy efficiency projects



Process Optimization Projects

Removal

 $(20\%)^{1}$

3. GHG offset²



Natural climate solutions & Carbon Credit



Carbon Capture Utilization and Storage

SCGP committed to setting science-based GHG emissions reduction targets (SBTi)



1. SCGP submitted the commitment (Scope 1+2)

2. Develop a target

3. Data validation by SBTi

4. Announce the target

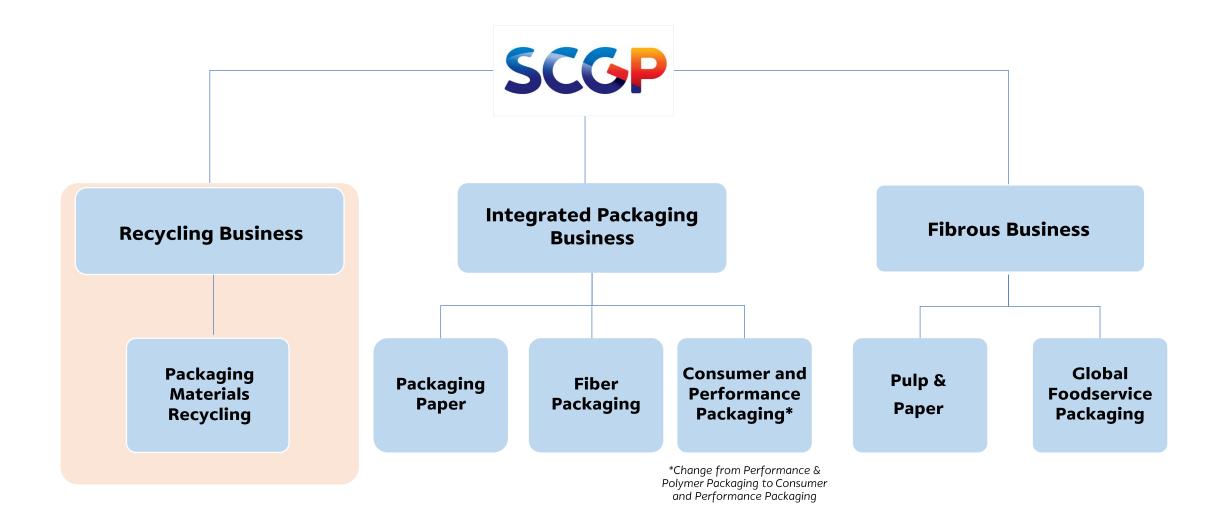
5. Disclose progress of GHG reduction in SBTi system

2022-2024

2025

35

Addition of New Business Segmentation



Notable focused KPI matrix for the company and management

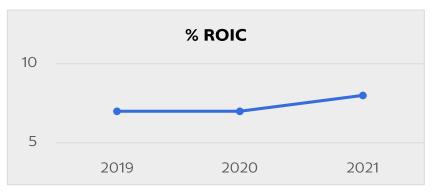
Financial performance & Business growth

A) Revenue, EBITDA & Profit

 Essentials indicators for overall business growth, operational efficiency and profitability

B) ROE and ROIC

 Effectiveness related to the company's generation of long term value from the capital and shareholder's equity



2 Customer-centricity

A) % Revenue from packaging solutions

 Key measurements on progress of strategic direction to be solutions for customers and consumers

B) Customer Satisfaction score

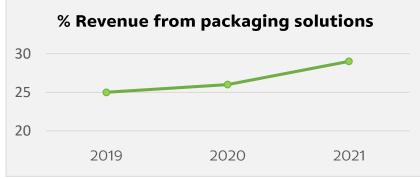
 Key indicators on how well a company's products or services meet customer expectations

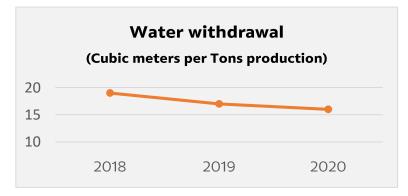


ESG & People

Measurements of how the company continuously develops sustainable value chain & business practices with focus on circularity

- GHG reduction
- Recyclable polymer products
- Water withdrawal reduction
- Employee engagement
- and more...





Annual capacity: Full year basis

Data as of 26 July 2022

Integrated Packaging Business	Unit	TH	VN	РН	ID	MY	ES	Total	Incoming capacity (not yet included)
Packaging Paper	MT/year	1.85	0.50	0.45	1.80			4.60	Packaging Paper in North VN, 2024 (0.37 MT/year)
Fiber packaging	MT/year	0.84	0.26		0.28			1.38	Fiber Packaging in TH, 2023 (75,000 TPY)
Fiber packaging ⁴	Million m²/year	1,529	473		127			2,129	
Integration level (downstream/up	stream)	45%	52%		15%				
Performance & Polymer Packag	jing								
 Flexible packaging 	Million m²/year	443	509					952	
Rigid packaging	'000 Ton/Year	27	116					143	
 Medical Supplies & Labware 	Million pieces/year						250	250	
Fibrous Business									
Printing and writing paper & others	MT/year	0.49						0.49	
Foodservice packaging	Billion pieces/ year	2.43	4.00			3.00		9.43	

Note: (For data in the table)

- 1. Full-year basis without pro-rate from consolidation/start-up date
- 2. Data included M&P of SOVI, Go-Pak, Duy Tan, Intan, and Deltalab
- 3. Data included organic expansion of Batico#2, Visy Line#7, FAJAR Plant#2, Prepack#2, UPPC#3, Pressboard & Molded pulp
- 4. Calculated by assumption 1 ton of box: 1,820 million m^2 per year

Updated Information

	2021				FY2021	2022			
	Q1	Q2	Q3	Q4	F12021	Q1	Q2	Jul	
Market information ¹									
Testliner paper price: (USD/Ton CIF – ASEAN regional price)	541	512	475	530	515	535	520	495	
AOCC prices: ASIA index (USD/Ton CIF - from US to Asia)	232	274	310	280	275	280	275	245	
Spread: Testliner paper price vs AOCC Asia Index	309	238	165	250	240	255	245	250	
Short Fiber prices: China index (USD/Ton CIF - from US to China)	656	768	640	570	658	670	813	855	
SCGP sales information									
Packaging paper sale volume ² - Million tons	1.08	1.07	1.09	1.07	4.31	1.06	1.05		
Fiber packaging sale volume ² - Million tons	0.24	0.24	0.25	0.28	1.01	0.28	0.27		
Performance & Polymer Packaging sale volume ² - Thousand tons	11.67	13.52	18.22	35.23	78.64	31.81	34.21		
Fibrous business sale volume ² - Million tons	0.17	0.16	0.16	0.16	0.65	0.18	0.18		
%SCGP solutions & services of total sales	← 29% —					← 30% →			

Note:

^{1.} Market data from company sources

^{2.} SCGP's sale volume before inter-segment elimination while already eliminated intercompany sales within same business unit which are managerial report basis

H2/2022 Opportunities & Challenges going forward

Internal

- Continuation of prudent business expansions & operational fortification throughout the supply chain
- Dynamic cross-companies collaboration to maximize value from M&P synergies
- Relentless determination to enhance ESG with emphasis on recyclability & reduction of GHG emission

External

- ASEAN economy is expected to gradually improve driven by domestic consumption & resumption of tourism
- Effect from China's lockdown has passed its peak in Q2/2022. Manufacturing and other economic activities are gradually improving amid governments' stimulus efforts
- Macroeconomics challenges from hyperinflation, heightened energy prices, and ongoing geopolitical conflicts are yet to be subsided



THANK YOU

For more information, please contact Investor relations, SCG Packaging Public Company Limited "SCGP_invest@scg.com" or 02-586-2939